

Republic of the Philippines DEPARTMENT OF THE INTERIOR AND LOCAL GOVERNMENT REGION XIII (CARAGA)

1559 Matimco Bldg, Km 4., Libertad, Butuan City caraga.dilg.gov.ph

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Name of Division/FOU:

PERSONNEL SECTION, FINANCE AND ADMINISTRATIVE DIVISION

MASTER LIST OF MAINTAINED DOCUMENTED INFORMATION (INTERNAL) REVISION DOCUMENT CODE DOCUMENT TITLE 00 01 03 04 05 Preparation and Submission of Financial Accountability Reports (FAR1 & FAR1A) OP-R13-FAD-14 Quality Procedure 10.16.17 Quality Objective 10.16.17 00-QP-R13-FAD-14 QME-QP-R13-FAD-14 Quality Monitoring & Evaluation 10.16.17 **Process Summary Logsheet** 10.16.17 FM-QP-R13-FAD-14-01 Competency Assessment Admin. (SG 1-9) Self & Supervisor Rating 10.16.17 01.01.18 FM-QP-R13-FAD-14-01A 01.01.18 Competency Assessment Admin. (SG 10-17) Self & Supervisor Rating 10.16.17 FM-QP-R13-FAD-14-01B Competency Assessment Admin. (SG 18-25) Self & Supervisor Rating 10.16.17 01.01.18 FM-OP-R13-FAD-14-01C FM-OP-R13-FAD-14-01D Competency Assessment LGOO 2-3 (SG 13-15) Self & Supervisor Rating 10.16.17 01.01.18 Competency Assessment_LGOO 4-5 (SG 18-20) Self & Supervisor Rating 10.16.17 01.01.18 FM-OP-R13-FAD-14-01E Competency Assessment LGOO 6-7 (SG 22-24) Self & Supervisor Rating 01.01.18 FM-OP-R13-FAD-14-01F 10.16.17 Competency Assessment Third Level (SG 26-28) Self & Supervisor Rating 10.16.17 01.01.18 FM-QP-R13-FAD-14-01G Competency Assessment Non-LGOO Self & Supervisor Rating 10.16.17 01.01.18 FM-QP-R13-FAD-14-01H Learning and Development Database 10.16.17 FM-QP-R13-FAD-14-02 FM-QP-R13-FAD-14-03 Learning and Development Plan 10.16.17 List of Learning & Development Intervention 10.16.17 FM-QP-R13-FAD-14-04 10.16.17 FM-QP-R13-LGCDD-16-02 Activity Design Regional Order 10.16.17 FM-QP-R13-LGCDD-16-04 Attendance Sheet 10.16.17 FM-QP-R13-LGCDD-16-07 Learning & Development Pre- Training Evaluation (PTA) 10.16.17 FM-QP-R13-LGCDD-16-08 Learning & Development Post- Training Evaluation (PTE) 10.16.17 Certificate of Participation 10.16.17 FM-QP-R13-LGCDD-16-05 Certificate of Appearance 10.16.17 FM-OP-R13-LGCDD-16-03 Activity Report 10.16.17 FM-QP-R13-FAD-14-12 Post Training Evaluation Results Log Sheet 10.16.17 FM-QP-R13-FAD-14-13 Post Training Evaluation Result Summary 10.16.17

KAREN GRACE S. GABINETE
LGOO II
Regional Document Controller

DONALT A SERONAY

Asst Regional Director

Regional QMR

Noted By



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MASTER LIST OF MAINTAINED DOCUMENTED INFORMATION (EXTERNAL)

DOCUMENT CODE	T CODE DOCUMENT TITLE			REVI	SION		
DOCUMENT CODE	DOCUMENT TITLE	00 01		02	03	04	05
ocess Name	1988年1988年1988年1988年1988年1988年1988年1988	克里基料					
	Individual Development Plan (IDP)						
	Professional Development Plan (PDP)						
	Consolidated Individual Development						
	(IDP)/ Professional Development Plan						
	(PDP)						

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	KAREN GRACE S. GABINETE
	LGOO II
	Regional Document Controller

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DONAL	DA. SERONAY
	gional Director
	ional QMR



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Name of Division/FOU: PERSONNEL SECTION, FAD

	MASTERLIST OF RETA	CHOMODIAN LOCATION		FILING SYSTEM		EM RETENTION PERIOD			DISPOSAL
DOCUMENT CODE	DOCUMENT TITLE	CUSTODIAN	LOCATION	FOLDER	SCHEME	ACTIVE	STORAGE	TOTAL	DISPUSAL
EARNING & DEVELOPMENT									
P-R13-FAD-14	Quality Procedure	PERSONNEL SECTION	Data Filer (Blue)	Folder w/ tabbing	Per Title	1 year	1 year	2 years	Shredding/ Re-use
QO-QP-R13-FAD-14	Quality Objective	PERSONNEL SECTION	Data Filer (Blue)	Folder w/ tabbing	Per Title	1 year	1 year	2 years	Shredding/ Re-use
ME-QP-R13-FAD-14	Quality Monitoring & Evaluation	PERSONNEL SECTION	Data Filer (Blue)	Folder w/ tabbing	Per Title	1 year	1 year	2 years	Shredding/ Re-use
M-QP-R13-FAD-14-01A	Competency Assessment_Admin. (SG 1-9) Self & Supervisor Rating	PERSONNEL SECTION	Data Filer (Blue)	Folder w/ tabbing	Per Title	1 year	1 year	2 years	Shredding/ Re-use
M-QP-R13-FAD-14-01B	Competency Assessment_Admin. (SG 10-17) Self & Supervisor Rating	PERSONNEL SECTION	Data Filer (Blue)	Folder w/ tabbing	Per Title	1 year	1 year	2 years	Shredding/ Re-use
M-QP-R13-FAD-14-01C	Competency Assessment_Admin. (SG 18-25) Self & Supervisor Rating	PERSONNEL SECTION	Data Filer (Blue)	Folder w/ tabbing	Per Title	1 year	1 year	2 years	Shredding/ Re-use
M-QP-R13-FAD-14-01D	Competency Assessment_LGOO 2-3 (SG 13-15) Self & Supervisor Rating	PERSONNEL SECTION	Data Filer (Blue)	Folder w/ tabbing	Per Title	1 year	1 year	2 years	Shredding/ Re-use
M-QP-R13-FAD-14-01E	Competency Assessment_LGOO 4-5 (SG 18-20) Self & Supervisor Rating	PERSONNEL SECTION	Data Filer (Blue)	Folder w/ tabbing	Per Title	1 year	1 year	2 years	Shredding/ Re-use
M-QP-R13-FAD-14-01F	Competency Assessment_LGOO 6-7 (SG 22-24) Self & Supervisor Rating	PERSONNEL SECTION	Data Filer (Blue)	Folder w/ tabbing	Per Title	1 year	1 year	2 years	Shredding/ Re-use
M-QP-R13-FAD-14-01G	Competency Assessment_Third Level (SG 26-28) Self & Supervisor Rating	PERSONNEL SECTION	Data Filer (Blue)	Folder w/ tabbing	Per Title	1 year	1 year	2 years	Shredding/ Re-use
M-QP-R13-FAD-14-01H	Competency Assessment_Non-LGOO Self & Supervisor Rating	PERSONNEL SECTION	Data Filer (Blue)	Folder w/ tabbing	Per Title	1 year	1 year	2 years	Shredding/ Re-use
M-QP-R13-FAD-14-01	Learning and Development Summary Log Sheet	PERSONNEL SECTION	Data Filer (Blue)	Folder w/ tabbing	Per Title	1 year	1 year	2 years	Shredding, Re-use
M-QP-R13-FAD-14-02	Learning and Development Database	PERSONNEL SECTION	Data Filer (Blue)	Folder w/ tabbing	Per Title	1 year	1 year	2 years	Shredding/ Re-use
M-QP-R13-FAD-14-03	Learning and Development Plan	PERSONNEL SECTION	Data Filer (Blue)	Folder w/ tabbing	Per Title	1 year	1 year	2 years	Shredding, Re-use
M-QP-R13-FAD-14-04	List of Learning & Development Intervention	PERSONNEL SECTION	Data Filer (Blue)	Folder w/ tabbing	Per Title	1 year	1 year	2 years	Shredding/ Re-use
M-QP-R13-FAD-14-14	Learning and Development Monitoring Log Sheet	PERSONNEL SECTION	Data Filer (Blue)	Folder w/ tabbing	Per Title	1 year	1 year	2 years	Shredding, Re-use
	Regional Order	PERSONNEL SECTION	Data Filer (Blue)	Folder w/ tabbing	Per Title & year	1 year	1 year	2 years	Shredding, Re-use
	Certificate of Participation								
M-QP-R13-FAD-14-12	Post Training Evaluation Results Log Sheet	PERSONNEL SECTION	Data Filer (Blue)	Folder w/ tabbing	Per Title	1 year	1 year	2 years	Shredding, Re-use
M-QP-R13-FAD-14-13	Post Training Evaluation Result Summary	PERSONNEL SECTION	Data Filer (Blue)	Folder w/ tabbing	Per Title	1 year	1 year	2 years	Shredding, Re-use

Name of Division/FOU: PERSONNEL SECTION, FAD

MASTERLIST OF RETAINED DOCUMENTED INFORMATION

DOCUMENT CODE	DOCUMENT TITLE	CUSTODIAN	LOCATION	FILING	SYSTEM	RET	ENTION PER	HOD	DISPOSAL
DOCUMENT CODE	DOCOMENT TITLE	COSTODIAN	LOCATION	FOLDER	SCHEME	ACTIVE	STORAGE	TOTAL	DISTOSAL
FM-R13-SP-07-01	Risk Register - Objective Risk Assessment	PERSONNEL SECTION	Data Filer (Blue)	Folder w/ tabbing	Per Title	1 year	1 year	2 years	Shredding/ Re-use
FM-R13-SP-07-02	Risk Register - Process Risk Assessment	PERSONNEL SECTION	Data Filer (Blue)	Folder w/ tabbing	Per Title	1 year	1 year	2 years	Shredding/ Re-use

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MARIE JOY S. LUENGAS	
	HRMO III Process Owner

eviewed By	C/	
	JOCELYN C/JAYAMA	
	Chief Admin Officer Regional QMR	
	Regional OMR	



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PROCEDURE TITLE	LEARNING AND DEVELOPMENT
SCOPE	This process starts from identifying the learning and development needs of DILG-Region XIII personnel up through their IDP/PDP Request up to the evaluation of effectiveness of interventions provided.
PURPOSE/S	To equip DILG-Region XIII personnel with the necessary knowledge, skills and attributes to maximize their potentials and enable them to effectively contribute to the realization of the Department's objectives.

INPUT	PROCESS	OUTPUT
IDP/PDP, TNA Operating Units	Learning and Development	L& D Conducted Employees L& D Eval.

DESCRIPTIVE STATEMENT: The HRMO III consolidates the Summary of Individual/ Professional Development Plan (I/PDP) and result submitted by the employees for review of the Personnel Development Committee (PDC). The Personnel Development Committee (PDC) will formulate the L & D Plan containing the most urgent and important Learning and Development (L&D) interventions needed by the personnel to enhance their knowledge and skills or addressed their performance gaps. Upon approval by the Regional Director, the L & D Plan will be communicated to all concerned Offices. The Personnel Development Committee (PDC) will ensure the preparation, implementation and evaluation of effectiveness of the Learning and Development Interventions.

Step No.	Responsible PROCESS/ACTIVITY		Details	References
A. Lear	ning and Develop	ment Planning		
1	Personnel Section	Collect IDP & PDP	Prepare consolidated matrix on collected IDP/PDP from QP-R13-FAD-09	 Individual Development Plan (IDP); Professional Development Plan (PDP); IPD / PDP Consolidated Matrix
			 Forward to Personnel Development Committee (PDC) the consolidated matrix of IDP / PDP 	
2	Personnel Development Committee (PDC)	Identify training needs	 Review & Evaluate the submitted consolidated IDP/ PDP and propose appropriate intervention (i.e. formal/ non-formal training). 	 Self & Supervisor Assessment Tool;





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Step No.	Responsible Personnel	PROCESS/ACTIVITY	Details	References
3	Personnel Development Plan (PDC), HRMD Committee, Personnel Section	Prepare the L & D Plan	Prioritize the interventions needed based on urgency and relevance to the Department's thrusts for the current year	Learning and Development Database (as culled out from the IDP/PDP) L & D Plan
			 Secure approval to the Office of the Regional Director 	
4	Regional Director	Approve the L & D Plan	 Sign the L&D Plan Return to Personnel Section for dissemination to all Divisions in the Regional Office & FOUs 	L&D Plan
5	Personnel Section	Disseminate the approved L & D Plan	 Transmit the approved L & D Plan to all concerned Offices within two (2) working days upon receipt in accordance with the Regional Records Management Procedure. 	 Approved Learning & Development Intervention Regional Records Management Procedure
6	Personnel Section / PDC / HRMD Team	Secure Budget allocation for L & D	 Coordinate with Budget Officer and Planning Officer for the integration of L & D 	Approved L & I Plan and AOPB
B. Lear	ning and Develop	ment Implementation (J	pattern to CapDev QP-R13-LGCDI	0-01)
7	Personnel Section	Formulate Activity Design	 Draft Activity Design and prepare other documentary requirements for the conduct of activity 	• Activity Design
8	PDC, HRMD Committee	Review the design	 Reviews the content of the design and fund allocation Returned the reviewed Activity Design to Personnel Section 	• Activity Design
9	Personnel Section	Route the reviewed Activity Design	 Route the reviewed Activity Design to Budget Officer 	• Activity Design
10	Budget Officer	Appropriation of funds	 Budget Officer certifies the availability of funds Route to Accounting Section 	Activity Design

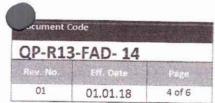




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Step No.	Responsible Personnel	PROCESS/ACTIVITY	Details	References
11	Accountant	Certify the availability of funds	Accountant confirms budgetary requirements Route to ARD	Activity Design
12	ARD	Recommendation of approval	ARD reviews the design and recommends the same to Regional Director Route to Regional Director for approval	Activity Design
13	Regional Director	Approval of the Activity Design	 RD approves the Activity Design Route to personnel section for implementation of the L&D Activity 	Activity Design
14	FAD	Facilitate Purchase Request	Submit purchase request to GSS for their processing	 Approved Activity Design Purchase Request
15	Personnel Section / PDC / HRMD Team	Conduct L&D activities	Conduct capacity development activities in accordance with the approved activity design	 Activity Design Attendance Sheet Distribution List Certificate of Appearance Certificate of Participation Certificate of Appreciation Pre- Evaluation Form Post Evaluation Form Office Order
16	Personnel Section	Prepare and submit activity report	 Prepare Activity Report based on the activity conducted Route report to DC 	• Activity Report • Attendance Sheet

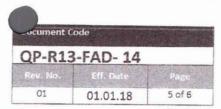




Step No.	Responsible Personnel	PROCESS/ACTIVITY	Details	References
				 Distribution List Pre- Evaluation Form Post Evaluation Form
17	PDC, HRMD Committee	Recommend approval	 DC reviews and recommends for approval Forward to RD for approval of the Activity Report 	Activity Report
C. Mon	itoring and Evalua	ation		
18	HRMO III & HRMO II	Monitor the implementation of the L&D Plan	Record / update the Process Summary Logsheet Check actual participants versus target participants	 Process Summary Logsheet (PSL) Approved Regional Order and training attendance sheets
19	HRMO III & HRMO II	Update the Learning and Development Database	Encode the names of participants on the training program to the L&D Database.	Learning and Development Database
20	Personnel Development Committee (PDC), HRMO III & HRMO II	Evaluate L&D effectiveness	 Evaluate the L & D effectiveness. Prepare transmittal / memo of Overall L&D Intervention Result including competency gaps (if any) for appropriate action. Forward to RD for signature 	SPMS: IDP/PDP Learning and Development Database
21	Regional Director	Approval of the transmittal / memo	Signed by RD and returned to Personnel Section for dissemination to FOUs	Transmittal / Memo Overall L&D Intervention Result
22	Personnel Section	Disseminate the approved transmittal/memo	Disseminate the transmittal / memo to concerned office in accordance with the Regional Records Management Procedure	Transmittal / Memo Overall L&D Intervention Result







Step No.	Responsible Personnel	PROCESS/ACTIVITY	Details	References
				 Regional Records Management Procedure
23	Process Owner	Retain records	Update the Process Summary Log Sheet.	Process Summary Logsheet (PSL)
			Retain records in accordance with Control of Retain Documented Information Procedure and Masterlist of Records. R13-SP-02	Control of Retain Documented Information Procedure Masterlist of Records

Definition of Terms & Acronyms:

- Learning Refers to interventions organized outside the formal learning system which are recognized as coaching, mentoring, job rotation.
- Development- Refers to formal education that takes place within a teacher-student relationship.
- Intervention The systematic process of assessment and planning employed to remediate or prevent a social, educational, or developmental problem.
- Competency A set of observable, measurable, and vital skills, knowledge, and attitudes that are translations of capabilities deemed essential for organizational success.
- Competency Gap- Knowledge and skills that exist and those that need to be filled/developed and/or enhanced
- Qualification Standard- Norms and specification requirements comprised of education, eligibility, training, and experience regulating the specific tasks attached to a particular work position.

Documentary Requirements:

- · Learning and Development Database
- Individual Development Plan (IDP)
- Professional Development Plan (PDP)

Records Maintained:

· Learning and Development Database

Legal References:

- Executive Order No. 292, s. 1987 Administrative Code of 1987
- Civil Service Commission Resolution No. 1300979 dated May 17, 2013 Clarifying Qualification Requirements for Appointment to Executive/Managerial Positions in the Second Level
- CSC Qualification Standards Manual series 1997
- Civil Service Commission Memorandum Circular No. 46, series 1993 Dated November 10, 1993 Policies on Qualification Standards
- Civil Service Commission Memorandum Circular No. 12 series 2013 Dated October 29, 2003
 Revised Policies on Qualification Standards





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MARIE JOY'S. LUENGAS	DONALD A. SERONAY	LILIBETH A. FAMACION, CESO III
HRMONI	ARD	Regional/Director
Process Owner	Deputy QMR	DILG-RXIII Deputy QMR





Name of Process Summary Logsheet (PSL)

Learning and Development

QUALITY OBJECTIVE: 1. Ensure the implementation / conduct of L & D Interventions (as to prioritization or the most needed) for all personnel

2. Ensure participation of personnel to attend at least 1 training within the year

FREQUENCY OF MONITORING: SEMESTRAL CURRECNT PERIOD: JANUARY - JUNE 2018

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							EVALO	ALUATION OBJECTIV		JECTIVE 2 P	NESOL1		RESULT		ULT		
NO.	NAME	POSITION	NO. PARTICIPANTS (REGIONAL/ OFFICE ORDER)	ACTUAL	TITLE OF THE L& D INTERVENTION	DATE COMPLETED	PLANNED DATE	ACTUAL DATE	MET	UNMET	REMARKS	REQUIRED LEVEL (based on competency dictionaries)	POST- L&D	MET	GAP	REMARKS	NOTES
1																	
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Competency Assessment: ADMINISTRATIVE POSITIONS (SG 1-9)

Instructions:

For each item, rate the personnel from 0-4 as indicated in each competency name and description, how much you think the RATEE exhibits the inidicated behavior using the following scale:

[0] N/A

- does not apply or is not required to demonstrate the competency

[1] BASIC

- limited to own tasks and usually requires supervision and further training,

competency is at a level where specific procedures are observed

[2] INTERMEDIATE

- Generally confined in own set of tasks, but has tasks that require working with others,

with some activities not necessarily covered by procedures

[3] ADVANCED

CORE COMPET	rencies			
1. COMMITMENT TO ET	Emple	Employee 1		
Competency Description & Ratings Requirement	Self	Superviso		
	Conducts tasks and manages interactions with a positive attitude showing courtesy, sensitivity, tact, and respect			
	Practices honesty and accountability in all areas of work			
7	Accounts for the use of resources entrusted for job performance/ work purposes			
	Promotes the activities/ projects and programs on good governance and effective public service of the Department			
2. CUSTOMER-FOCUS				
Competency Description & Ratings Requirement	Ability to identify and respond to current and future, internal and external customers' needs, delivering high quality (efficient and effective) services that meet their needs			
	Responds to customer needs in a timely, professional, and courteous manner			
1	Abides by standard processes and procedures in attending to customers			
	Delivers the services and solutions needed by internal and external customers			
3. ENSURING EXCELLE	NT RESULTS			
Competency Description & Ratings Requirement	Ability to effectively manage one's time and resources to complete tasks even in challenging situations; thinking out of the box, considering others' feedback, and taking accountability for final results			
	Performs assigned tasks to meet pre-set standards			
	Works to ensure that outputs and expected results are delivered (sees things through and does not get sidetracked)			
	Takes ownership and responsibility for the delivery of one's own work			
1	Designs a personal action plan to address the requirements of one's work			
	Seeks feedback on current ways of working and improves one's work based on inputs received			
	Maintains focus even when dealing with numerous tasks			
	Expresses a desire to do better and frustration over waste or inefficiency			

4. ORGANIZATIONAL S	ENSITIVITY	
Competency Description & Ratings Requirement	Ability to understand the organization's mandate, structure, and culture, along with major policies, legislations, and resources which influence its operations	
	Describes the mandate and organizational structure of the Department	
1	Demonstrates understanding [can explain] the key tasks, outputs and required competencies of one's work in the Department	
	Identifies key stakeholders of the Department, and explains how the Department works with or services those stakeholders	
FUNCTIONAL C	COMPETENCIES	
1. CRITICAL/ ANALYTIC	AL THINKING	
Competency Description & Ratings Requirement	Ability to contribute to the delivery of the outputs in a group environment through positive communication, interaction, and cooperation with teammates and colleagues	
	Identifies various sources of relevant and credible information	
1	Secures information and inputs from internal and external contacts (individuals and work groups)	
,	Identifies the links between situations and information	
	Acknowledges when one doesn't know how to do a task and takes steps to find out more about it	
2. COLLABORATION / W	VORKING WITH OTHERS	
Competency Description & Ratings Requirement	Ability to contribute to the delivery of the outputs in a group environment through positive communication, interaction, and cooperation with teammates and colleagues	
	Identifies individual tasks and responsibilities as they relate to the achievement of the unit/office targets and objectives	
	Participates actively in accomplishing group goals by willingly doing one's share of tasks	
4	Assumes responsibility for work activities and coordination efforts	
7	Deals honestly and fairly with others (teammates, internal and external workmates) showing consideration and respect in the performance of work	
	Appropriately expresses one's own opinion over work matters	
	Recognizes/listens to the diverse views and opinions of customers, colleagues, and superiors	
3. PROCESS ORIENTAT		
Competency Description & Ratings Requirement	Ability to effectively work within structures, following step by step processes and procedures and taking note of even minor details	
	Keeps a checklist of all the items that need to be covered when performing tasks	
	Cites (can cite) details that might be overlooked and possible errors that might be committed	
7	Follows processes and procedures to make sure all parts of a task are completed	
	Gathers information and feedback from different sources on the usefulness of processes and procedures	
4. INFORMATION/DATA	RECORDS MANAGEMENT	
Competency Description & Ratings Requirement	Ability to organize, maintain, retrieve and ensure the proper use and disposition of records and office documents	
	Identifies information/ data relevant to the functions of the unit/office and which needs to be organized for easy access	
1	Distinguishes the various kinds of information/ documents usually received by the office and how to respond to them	
	Explains relevant policies, procedures and standards for records management	
5. ADMINISTRATIVE / SL	JPPORT SERVICES PROFICIENCY	
Competency Description & Ratings Requirement	Ability to demonstrate depth of knowledge and skills related to different administrative services needed to effectively run day-to-day organizational operations	
	Explains the functions, projects/programs, and services to customers and stakeholders	

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1	Discusses the necessary procedures and guidelines in the implementation of programs and services		
	Demonstrates willingness to try IT based or technology assisted approaches to complete tasks		
. ADMINISTRATIVE / SU	JPPORT SERVICES PROFICIENCY: Property Management		
Competency Description Ratings Requirement	Ability to effectively manage the acquisition, responsibility, maintenance, utilization and disposal of properties, assets, and equipment within the organization		
1	Follows the organization's system for managing properties and assets, equipment, and tools and those that need to be disposed		
,	Keeps an updated record/regular inventory of all the properties and assets (current and newly acquired) belonging to the organization		
. ADMINISTRATIVE / SU	JPPORT SERVICES PROFICIENCY: Procurement		
Competency Description Ratings Requirement	Ability to secure the acquisition of supplies/goods, services, or works from external providers at the best possible cost within a given period of time		
1	Follows procurement process and related procurement laws in the performance of tasks and duties		
1	Effectively prepares necessary documents related to the procurement process/ Ensure documentation of the entire process		
. ADMINISTRATIVE / SL	JPPORT SERVICES PROFICIENCY: Motor pool Management		
Competency Description Ratings Requirement	Ability to coordinate the timely dispatch and maintenance of vehicles assigned to the organization		
4	Follows a pre-set fleet of schedules when driving and dispatching vehicles		
1	Coordinates requests for vehicle repairs and prepares other related documents		
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Competency Assessment: ADMINISTRATIVE POSITIONS (SG 10-17)

Instructions:

For each item, rate the personnel from 0-4 as indicated in each competency name and description, how much you think the RATEE exhibits the inidicated behavior using the following scale:

- does not apply or is not required to demonstrate the competency

[1] BASIC

- limited to own tasks and usually requires supervision and further training, competency is at a

level where specific procedures are observed

[2] INTERMEDIATE - Generally confined in own set of tasks, but has tasks that require working with others, with

some activities not necessarily covered by procedures

[3] ADVANCED

[4] EXPE	RT	- Involves work of different units, operational systems and processes in a dyna	mic enviro	nment
			Empl	oyee 1
CORE	COMPE	TENCIES	Self	Superviso
1. COMMIT	MENT TO ET	HICAL SERVICE AND GOOD GOVERNANCE		
AND RESIDENCE OF THE PARTY OF T	y Description Requirement	Ability to demonstrate a strong desire to promote good governance and establish positive organizational image by following the civil servants' code of conduct and modeling professional ethics and values as transparency, accountability, participation, and effectiveness	0	0
		Consistently adheres to the civil servants' code of conduct and the values the Department stands for namely: transparency, accountability, participation and effectiveness		
0	2	Inhibits oneself from being in a situation where there might be a conflict of interest and/or one's character will be subject to suspicion		
		Remains positive and keeps emotions under control in high pressure situations as when one's work or the projects and programs of the unit/ Department is being evaluated		
		SUB-TOTAL	0	0
2. CUSTON	IER-FOCUS			
The second secon	y Description tequirement	Ability to identify and respond to current and future, internal and external customers' needs, delivering high quality (efficient and effective) services that meet their needs		
		Initiates correspondence with customers to determine their satisfaction with the services received and enacts ways to right away improve service delivery		
	2	Updates customers on the status of their requests, and of any policy or process changes that might affect delivery of the services they need		
		Anticipates the needs of customers and delivers services beyond their immediate requests; Works with customers to adapt services, programs, policies and procedures which will better fit their needs		
		SUB-TOTAL	0	0
3. ENSURIN	G EXCELLE	NT RESULTS		
Competency	y Description	Ability to effectively manage one's time and resources to complete tasks even in challenging situations; thinking out of the box, considering others' feedback, and taking accountability for final results		
		Completes challenging tasks and duties even without constant supervision; Exhausts different ways to accomplish one's goals despite setbacks and failures		
		Follows through on tasks to ensure completion and maximize one's performance		
1	2	Looks for and suggests more creative ways of delivering outputs to improve current ways of working (creativity); Measures and benchmarks against external environment to adopt best practices		
		Adapts to new or different situations effectively amidst continuous change and fast pace of work		
		Implements ways/systems to more effectively utilize and share resources and assets		
		SUB-TOTAL	0	0

4 ODCAN	THE RESERVE OF A STORY			
4. ORGAN	IZATIONAL SI	ENSITIVITY		The same
The state of the s	cy Description Requirement	Ability to understand the organization's mandate, structure, and culture, along with major policies, legislations, and resources which influence its operations		
		Demonstrates understanding [can explain] the mandate of one's own unit, and how one's own work contributes to the fulfillment of that mandate		
	2	Utilizes formal structures, rules, and processes to accomplish work as prescribed in the policies, procedures and guidelines		
	2	Recognizes organizational culture and practices that affect work processes		
		Charts the relationships of the different stakeholders to each another as guide on how they influence the delivery of mandate		
		SUB-TOTAL SUB-TOTAL	0	0
FUNCTI	IONAL CO	MPETENCIES		
. CRITICA	L AND ANAL	YTICAL THINKING		
	cy Description Requirement	Ability to interpret, link, and process information in order to understand issues and identify alternative solutions		
		Identifies the results and possible consequences of using or interpreting available information in a specific manner		
		Determines issues or difficulties that may arise if data and information will be used and interpreted in a specific way		
	3	Identifies multiple relationships and disconnects in processes in order to identify options and reach conclusions		
		Identifies connections between situations that are not obviously related		
		Anticipates potential obstacles in performing complex tasks and develops		
		SUB-TOTAL	0	0
. COLLAB	ORATION / V	VORKING WITH OTHERS	LO DE	
AND DESCRIPTION OF THE PERSON	y Description Requirement	Ability to contribute to the delivery of the outputs in a group environment through positive communication, interaction, and cooperation with teammates and colleagues		
		Adjusts work approaches based on norms agreed by the members of the team/ group		
		Adjusts work roles to complement individual capacities and to ensure that every member of the work group can work with each other/ together as a team		
	3	Participates in cross-functional activities and other opportunities for collaboration on projects, programs and other areas of operation		
		Acts to understand and respond appropriately to the concerns of others		
		Actively listens to colleagues and places one's self to gain understanding of one's situation		
		SUB-TOTAL SUB-TOTAL	0	0
PROCES	S ORIENTATI	ON		
The state of the s	y Description Requirement	Ability to effectively work within structures, following step by step processes and procedures and taking note of even minor details		
		Compares finished work/ output to expected work/ output following checklist of requirements/ standard processes and procedures		
		Seeks feedback regarding overlooked details to determine when and understand why errors are usually committed		
,	3	Reviews work carefully for accuracy, following directions stated in process related documents and ensuring compliance to policies and relevant laws		
		Reviews and provide additional inputs on draft documents for the effective implementation of administrative services and programs (HRMD, Personnel, Accounting, Budget etc.)		

& Ratings Requirement	Ability to organize, maintain, retrieve and ensure the proper use and disposition of records and office documents		
	-Plans the details (order/ classification/ functionalities/ interface) of a system which can help organize and facilitate access to information/ data/ records		
3	-Follows up on the status of documents transmitted to and from by the office to ensure that the transaction is completed		
	-Monitors and regularly updates documents and records for storage, retention, and disposal		
	SUB-TOTAL	0	0
5. ADMINISTRATIVE / SI	UPPORT SERVICES PROFICIENCY		N. VIII
Competency Description & Ratings Requirement	Ability to demonstrate depth of knowledge and skills related to different administrative services needed to effectively run day-to-day organizational operations		
	Plots implementable actions to ensure delivery of outputs		
	Uses appropriate methods and tools in performing tasks		
2	Adapts the use of IT based tools or technology assisted programs to deliver outputs more efficiently		
	Invests time and effort in learning new technological systems and techniques to enhance work		
	SUB-TOTAL	0	0
5.1. ADMINISTRATIVE P	ROFICIENCY: General Services	49 [4]	
Competency Description Ratings Requirement	Ability to demonstrate depth of knowledge and skills related to different administrative services needed to effectively run day-to-day organizational operations		
	Liaises with internal and external stakeholders to level-off on implications of current/new or future programs and services		
3	Monitors and reviews work results for trends and relations in order to make appropriate recommendations		
	Implements relevant laws, policies, rules and regulations for effective control and coordination		
	Streamlines work systems and finds appropriate solutions using available IT based tools or technology assisted programs		
	SUB-TOTAL	0	0



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Competency Assessment: ADMINISTRATIVE POSITIONS (SG 18-25)

Instructions:

For each item, rate the personnel from 0-4 as indicated in each competency name and description, how much you think the RATEE exhibits the indicated behavior using the following scale:

[0] N/A

- does not apply or is not required to demonstrate the competency

[1] BASIC

- limited to own tasks and usually requires supervision and further training, competency is at a level

where specific procedures are observed

[2] INTERMEDIATE - Generally confined in own set of tasks, but has tasks that require working with others, with some

activities not necessarily covered by procedures

[3] ADVANCED

- Covers/integrates work groups, multiple tasks, diverse work units, varied situations

[4] EXPERT - Involves work of different units, operational systems and processes in a dynamic environment CORE COMPETENCIES **Employee 1 Employee 2** 1. COMMITMENT TO ETHICAL SERVICE AND GOOD GOVERNANCE Ability to demonstrate a strong desire to promote good governance and Competency Description establish positive organizational image by following the civil servants' code Self Supervisor Self Supervisor & Ratings Requirement of conduct and modeling professional ethics and values as transparency, accountability, participation, and effectiveness Implements processes and structures which ensure adherence to civil servants' code of conduct and the values of the Department Holds self and/or work unit accountable for one's/groups' actions and behaviors 3 Crafts policies and develops practices which reinforce the Code of Ethics, and reduce red tape, graft and corruption Assesses and establishes ways on how the work or the work of the unit/Department can be better communicated and understood by customers and stakeholders 2. CUSTOMER-FOCUS Ability to identify and respond to current and future, internal and external Competency Description customers' needs, delivering high quality (efficient and effective) services & Ratings Requirement that meet their needs Initiates correspondence with customers to determine their satisfaction with the services received and enacts ways to right away improve service delivery Updates customers on the status of their requests, and of any policy or process changes that might affect delivery of the services they need 3 Anticipates the needs of customers and delivers services beyond their immediate requests Works with customers to adapt services, programs, policies and procedures which will better fit their needs

3. ENSURING EXCELLENT RESULTS Ability to effectively manage one's time and resources to complete tasks even in challenging situations; thinking out of the box, considering others' feedback, and taking accountability for final results Completes challenging tasks and duties even without constant supervision Exhausts different ways to accomplish one's goals despite setbacks and failures Follows through on tasks to ensure completion and maximize one's performance Looks for and suggests more creative ways of delivering outputs to improve current ways of working (creativity) Measures and benchmarks against external environment to adopt best practices

	Adapts to new or different situations effectively amidst continuous change and fast pace of work Implements ways/systems to more effectively utilize and share resources and		
	assets		
4. ORGANIZATIONAL S	ENSITIVITY		
Competency Description & Ratings Requirement	Ability to understand the organization's mandate, structure, and culture, along with major policies, legislations, and resources which influence its operations		
	Demonstrates understanding [can explain] the mandate of one's own unit, and how one's own work contributes to the fulfillment of that mandate		
3	Utilizes formal structures, rules, and processes to accomplish work as prescribed in the policies, procedures and guidelines		
	Recognizes organizational culture and practices that affect work processes		
	Charts the relationships of the different stakeholders to each another as guide on how they influence the delivery of mandate		
LEADERSHIP COMP	ETENCIES:		
1. DEVELOPING AND IN	ISPIRING OTHERS		
Competency Description & Ratings Requirement	Ability to encourage the continuous learning and development of staff by collaborating with them in finding meaning in what they do and identifying strengths and areas for improvement to determine how they can leverage on these in doing their work		
	Takes a proactive positive view of members of work group/ unit by discussing with them assigned roles and responsibilities (expectation setting)		
	Facilitates the work of work group/ unit members by providing tools and references that will help them		
2	Explains reasons or rationale behind an action, as a personnel development strategy when giving directions		
-	Provides informal guidance when concerns are raised or need to be resolved Recognizes individual potentials and discusses with each one, their		
	development needs and plans, aspirations, and career opportunities Works with members of the unit to set and achieve performance standards that		
	are specific and measurable Celebrates group achievements but also recognizes exemplary performance of specific individuals		
2. PLANNING WORK AN	ID MANAGING TEAMS (Supervisorial/Managerial)		
Competency Description	Ability to organize one's own and others workload effectively, efficiently and interdependently; harnessing the energies and commitment of those they lead to achieve results within prescribed timeframes and ensuring optimal use of resources, scanning the environment for possible reinforcements		
	Prepares detailed action plans with activities, timelines, and specific assignments in consultation with members of the unit/office		
	Monitors the day-to-day work and activities of one's unit/workgroup to ensure effective coordination and completion of deliverables		
2	Allocates and efficiently utilizes available resources to meet own and one's work group/ unit's objectives		
	Facilitates group/unit interactions to achieve objectives through regular meetings and other similar activities Manages and resolves conflict and disagreements in a constructive and timely		
	manner		
3. PROBLEM-SOLVING	AND DECISION -MAKING		
Competency Description & Ratings Requirement	Ability to identify and understand issues and consequently define the actual problem by comparing information from different sources, drawing conclusions, and developing appropriate solutions		
	Collects information from a variety of sources to better plan and address issues		
2	Recognizes conflicting situations as they arise and thinks on their feet to determine appropriate responses		
	Assesses multiple factors to reach a clear view of key options and selects the best option at the time		
	Explains to unit members and stakeholders the risks and consequences of decisions made that can affect them		

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FUNCTIONAL	COMPETENCIES		
1. CRITICAL AND A	NALYTICAL THINKING		
Competency Descrip & Ratings Requirem			
	Develops a framework for understanding information based on further evaluation of patterns and trends		
4	Adopts a systems perspective in assessing issues when setting direction or reaching conclusions		
	Recommends steps and strategies in completing complex tasks		
2. COLLABORATIO	/ WORKING WITH OTHERS		
Competency Descrip & Ratings Requirem			
	Shares work processes/ resource-sharing mechanisms with team/ group mates		
	Offers suggestions in improving work approaches assigned to achieving the targets and objectives of the team/ group		
4	Facilitates the possibility of collaborations happening in and between individuals and groups to achieve mutual beneficial results and meet shared objectives		
	Suggests avenues for regular interaction and dialogue with other individuals and work groups		
3. PROCESS ORIEN	TATION		
Competency Descrip & Ratings Requirement			
	Designs a standard of performing the task to ensure that all details are checked and repeated mistakes are avoided		
	Devises innovative ways in performing the tasks to ensure errors are minimized or totally eradicated (find the best way/ ease & efficiency)		
4	Recommends/ Endorses changes in organizational policies, procedures, and security measures for top management consideration		
	Recommends/ Endorses changes in organizational policies, procedures, and security measures for top management consideration		
4. INFORMATION / I	ATA / RECORDS MANAGEMENT		
Competency Descrip & Ratings Requireme			
	Designs a management system for all common and useful information/ data/ records (i.e., directory of service providers, personnel records, old and updated versions of documents, etc.)		
4	Establishes an efficient system to properly record, organize and maintain the electronic and non-electronic records of the office		
	Recommends ways to improve the office's organization and disposition of documents and records		
. ADMINISTRATIVE	/ SUPPORT SERVICES PROFICIENCY		
Competency Descrip & Ratings Requirement			
	Serves as resource person to help others address professional and technical problems or issues		
4	Confidently addresses questions on the basis for programs and services implemented		
	Publicly supports IT based systems which can improve established ways of operating and anticipates possible changes during a transition period		
5.1 HUMAN RESOU	CE MANAGEMENT AND DEVELOPMENT: PROFICIENCY: 1. Recruitment		
Competency Descrip	on Ability to effectively manage the process of attracting, selecting, and appointing most qualified candidates for jobs within an organization		

	Assesses classmeation of positions, changes in the structure of the				
	organization, trends in placement and attrition, and other considerations in preparing the recruitment plan				
	Reviews initial candidate analysis/ comparative assessment forms				
	Analyzes staffing needs of different units to make quality recruitment and				
4	selection decisions		-	-	1
	Reviews recruitment process and provides recommendations salient for particular group of applicants				
	Monitors the effectiveness of recruitment and selection process to suggest				
	improvements		-	-	-
	Reviews minutes of meeting and other documents for finalization				
Development (L&D)	E MANAGEMENT AND DEVELOPMENT: PROFICIENCY: 2. Learning and				
Competency Description	Ability to effectively manage learning and development activities to improve				
& Ratings Requirement	employee performance within an organization		100		
	Analyzes competency gaps to plan appropriate learning and development interventions				
	Designs/Develops L&D interventions/ plans/ modules based on findings from learning needs analysis				
	Endorses external learning and development providers and recommends scholarship opportunities to employees				
4	Delivers lectures for regular L&D programs (on the shelf modules)				
	Identifies possible content and process adjustments during actual conduct				
	Reviews and updates design of L&D interventions/ plans/ modules based on the				
	results of the evaluation Monitors developments on employee performance based on participation in L&D				
	activities to identify high-performers				
5.3 HUMAN RESOURC Management	E MANAGEMENT AND DEVELOPMENT: PROFICIENCY: 3. Performance				
Competency Description	Ability to effectively manage employee performance management systems				
& Ratings Requirement	ensuring alignment to office and organizational goals				
	Liaises with external contacts regarding updates on forms, templates, and requirements for performance management				
	Monitors developments on employee performance to help identify employees due for promotion or selection to another position				
4	Studies cases and recommends appropriate sanctions for non-compliance				
	Monitors/ Analyzes data from completed forms, templates, and other				
	requirements to indicate relationships and trends Prepares implementation reports, ensuring all personnel have complied with				-
Religion in the second second second	prescribed guidelines				
5.4 HUMAN RESOURC and Benefits Administr	E MANAGEMENT AND DEVELOPMENT: PROFICIENCY: 4. Employee Welfare ation				
Competency Description & Ratings Requirement	Ability to design, implement and evaluate activities and programs that aim to improve the overall wellness and job satisfaction of employees				
	Organizes information awareness campaign on benefits, compensation and wellness programs				
4	Monitors the effectiveness of employee wellness programs related to job satisfaction and employee productivity				
7	Identifies and suggests ways to make the welfare and benefits administration process more efficient				
	Reviews documents prepared for different employee welfare and benefits programs				
5.5 ADMINISTRATIVE S	ERVICES PROFICIENCY (AS) Proficiency: Cash Management	P. 10 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			
Competency Description & Ratings Requirement	Ability to accurately perform a variety financial/mathematical computations and process financial transactions				
	Recommends appropriate actions to address discrepancies in financial information and aid management of finances in the organization				
4	Acts as resource person on discussions related on finance or accounting				
	Ensures that financial processes and procedures are in place and cascaded for employees to follow				

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	E DEDIVICEO PROCICIENOV (ACI) Profisio				
J.O ADMINISTRATIV	E SERVICES PROFICIENCY (AS) Proficiency: Property Management			100000	
Competency Descrip & Ratings Requirement					
4	Promotes/Communicates across units/offices the different processes and activities related to effective maintenance of properties and assets				
4	Supports systems/Secures resources for the effective monitoring of use, operations, control, repair, and over all maintenance of properties and assets				
.7 ADMINISTRATIV	E SERVICES PROFICIENCY (AS) Proficiency: Procurement				
Competency Descript Ratings Requirement					
4	Provides guidance to members of bids and awards committee, advisory boards, and other recommendatory bodies when evaluating offers and awarding and negotiating bids				
	Ensures that systems are in place for promoting transparency and accountability in implementing procurement processes				
.8 Proficiency: Mo	or pool Management				
Competency Descrip & Ratings Requirement					
	Identifies common causes of delays in dispatch schedules and proposes ways to avoid such delays				
4	Creates regular maintenance schedules of vehicles				
	Makes recommendations regarding vehicle maintenance based on services provided by vehicle maintenance and repair suppliers				
	provided by territor markeriaries and repair cappillars				
. 9 FINANCIAL MAI	AGEMENT PROFICIENCY (FMS) Proficiency: Budget				
Competency Descrip	IAGEMENT PROFICIENCY (FMS) Proficiency: Budget ion Ability to effectively manage the budget process from preparation,				
competency Descrip	IAGEMENT PROFICIENCY (FMS) Proficiency: Budget ion Ability to effectively manage the budget process from preparation,				
Competency Descrip Ratings Requirement	Additive to effectively manage the budget process from preparation, authorization, execution to reporting Finalizes and approves consolidated budget for presentation/discussion with Top				
ompetency Descrip	Additive to effectively manage the budget process from preparation, authorization, execution to reporting Finalizes and approves consolidated budget for presentation/discussion with Top Management Provides assistance to Top Management in discussing Department budget				
Competency Descrip Ratings Requirement	Addity to effectively manage the budget process from preparation, authorization, execution to reporting Finalizes and approves consolidated budget for presentation/discussion with Top Management Provides assistance to Top Management in discussing Department budget during budget hearings in Congress Reviews and approves requests for payment Exercises accountability for processing of budget and all related transactions				
ompetency Descrip Ratings Requireme	Additive to effectively manage the budget process from preparation, authorization, execution to reporting Finalizes and approves consolidated budget for presentation/discussion with Top Management Provides assistance to Top Management in discussing Department budget during budget hearings in Congress Reviews and approves requests for payment				
Competency Descrip Ratings Requirement	Additive to effectively manage the budget process from preparation, authorization, execution to reporting Finalizes and approves consolidated budget for presentation/discussion with Top Management Provides assistance to Top Management in discussing Department budget during budget hearings in Congress Reviews and approves requests for payment Exercises accountability for processing of budget and all related transactions Reviews and finalizes consolidated financial reports for packaging and				
competency Descrip Ratings Requireme 4 10 FINANCIAL MA competency Descript	Additive to effectively manage the budget process from preparation, authorization, execution to reporting Finalizes and approves consolidated budget for presentation/discussion with Top Management Provides assistance to Top Management in discussing Department budget during budget hearings in Congress Reviews and approves requests for payment Exercises accountability for processing of budget and all related transactions Reviews and finalizes consolidated financial reports for packaging and presentation to Top Management IAGEMENT PROFICIENCY (FMS) Proficiency: Management				
competency Descrip Ratings Requireme 4 10 FINANCIAL MA competency Descript	Additive to effectively manage the budget process from preparation, authorization, execution to reporting Finalizes and approves consolidated budget for presentation/discussion with Top Management Provides assistance to Top Management in discussing Department budget during budget hearings in Congress Reviews and approves requests for payment Exercises accountability for processing of budget and all related transactions Reviews and finalizes consolidated financial reports for packaging and presentation to Top Management IAGEMENT PROFICIENCY (FMS) Proficiency: Management Ability to monitor and analyze information related to organizational functions, systems, and procedures to provide recommendations for				
competency Descrip Ratings Requireme 4 10 FINANCIAL MA competency Descript	Additive to effectively manage the budget process from preparation, authorization, execution to reporting Finalizes and approves consolidated budget for presentation/discussion with Top Management Provides assistance to Top Management in discussing Department budget during budget hearings in Congress Reviews and approves requests for payment Exercises accountability for processing of budget and all related transactions Reviews and finalizes consolidated financial reports for packaging and presentation to Top Management AGEMENT PROFICIENCY (FMS) Proficiency: Management Ability to monitor and analyze information related to organizational functions, systems, and procedures to provide recommendations for improvement Supervises monitoring of fund utilization, implementation of programs, and				
Competency Descrip Ratings Requireme 4 10 FINANCIAL MA competency Descript	Ability to effectively manage the budget process from preparation, authorization, execution to reporting Finalizes and approves consolidated budget for presentation/discussion with Top Management Provides assistance to Top Management in discussing Department budget during budget hearings in Congress Reviews and approves requests for payment Exercises accountability for processing of budget and all related transactions Reviews and finalizes consolidated financial reports for packaging and presentation to Top Management AGEMENT PROFICIENCY (FMS) Proficiency: Management Ability to monitor and analyze information related to organizational functions, systems, and procedures to provide recommendations for improvement Supervises monitoring of fund utilization, implementation of programs, and delivery of outputs Monitors implementation of austerity measures (effective consumption of				
Competency Descript Ratings Requireme 4 .10 FINANCIAL MA competency Descript Ratings Requireme	Ability to effectively manage the budget process from preparation, authorization, execution to reporting Finalizes and approves consolidated budget for presentation/discussion with Top Management Provides assistance to Top Management in discussing Department budget during budget hearings in Congress Reviews and approves requests for payment Exercises accountability for processing of budget and all related transactions Reviews and finalizes consolidated financial reports for packaging and presentation to Top Management AGEMENT PROFICIENCY (FMS) Proficiency: Management Ability to monitor and analyze information related to organizational functions, systems, and procedures to provide recommendations for improvement Supervises monitoring of fund utilization, implementation of programs, and delivery of outputs Monitors implementation of austerity measures (effective consumption of resources) Serves as resource person on addressing issues and concerns related to fund				
Competency Descript Ratings Requireme 4 .10 FINANCIAL MA competency Descript Ratings Requireme	Additity to effectively manage the budget process from preparation, authorization, execution to reporting Finalizes and approves consolidated budget for presentation/discussion with Top Management Provides assistance to Top Management in discussing Department budget during budget hearings in Congress Reviews and approves requests for payment Exercises accountability for processing of budget and all related transactions Reviews and finalizes consolidated financial reports for packaging and presentation to Top Management AGEMENT PROFICIENCY (FMS) Proficiency: Management ABILITY to monitor and analyze information related to organizational functions, systems, and procedures to provide recommendations for improvement Supervises monitoring of fund utilization, implementation of programs, and delivery of outputs Monitors implementation of austerity measures (effective consumption of resources) Serves as resource person on addressing issues and concerns related to fund utilization Reviews and finalizes proposals for systems development and improvement to be presented to Top Management Supervises implementation of systems improvement initiatives				
Competency Descript Ratings Requireme 4 .10 FINANCIAL MA competency Descript Ratings Requireme	Additity to effectively manage the budget process from preparation, authorization, execution to reporting Finalizes and approves consolidated budget for presentation/discussion with Top Management Provides assistance to Top Management in discussing Department budget during budget hearings in Congress Reviews and approves requests for payment Exercises accountability for processing of budget and all related transactions Reviews and finalizes consolidated financial reports for packaging and presentation to Top Management AGEMENT PROFICIENCY (FMS) Proficiency: Management Addity to monitor and analyze information related to organizational functions, systems, and procedures to provide recommendations for improvement Supervises monitoring of fund utilization, implementation of programs, and delivery of outputs Monitors implementation of austerity measures (effective consumption of resources) Serves as resource person on addressing issues and concerns related to fund utilization Reviews and finalizes proposals for systems development and improvement to be presented to Top Management	0	0	0	



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Competency Assessment: LGOO 2 - 3 POSITIONS (SG 13-15)

For each item, rate the personnel from 0-4 as indicated in each competency name and description, how much you think the RATEE exhibits the inidicated behavior using the following scale:

[0] N/A

- does not apply or is not required to demonstrate the competency

[1] BASIC

- limited to own tasks and usually requires supervision and further training, competency is at a level where specific procedures are observed

[2] INTERMEDIATE - Generally confined in own set of tasks, but has tasks that require working with others, with some activities not necessarily covered by procedures

[3] ADVANCED

CORE COMPE	ILNOILO				
		Emp	loyee 1	Emp	oloyee 2
1. COMMITMENT TO E	THICAL SERVICE AND GOOD GOVERNANCE				
Competency Description & Ratings Requirement	Ability to demonstrate a strong desire to promote good governance and establish positive organizational image by following the civil servants' code of conduct and modeling professional ethics and values as transparency, accountability, participation, and effectiveness	Self	Supervisor	Self	Supervisor
	Consistently adheres to the civil servants' code of conduct and the values the Department stands for namely: transparency, accountability, participation and effectiveness				
2	Inhibits oneself from being in a situation where there might be a conflict of interest and/or one's character will be subject to suspicion				
	Remains positive and keeps emotions under control in high pressure situations as when one's work or the projects and programs of the unit/ Department is being evaluated				
2. CUSTOMER-FOCUS			ate. Fren		
Competency Description & Ratings Requirement	Ability to identify and respond to current and future, internal and external customers' needs, delivering high quality (efficient and effective) services that meet their needs				
	Initiates correspondence with customers to determine their satisfaction with the services received and enacts ways to right away improve service delivery				
2	Updates customers on the status of their requests, and of any policy or process changes that might affect delivery of the services they need				
	Anticipates the needs of customers and delivers services beyond their immediate requests; Works with customers to adapt services, programs, policies and procedures which will better fit their needs				
3. ENSURING EXCELLE	NT RESULTS				5 35.3
Competency Description	Ability to effectively manage one's time and resources to complete tasks even in challenging situations; thinking out of the box, considering others' feedback, and taking accountability for final results				
	Completes challenging tasks and duties even without constant supervision; Exhausts different ways to accomplish one's goals despite setbacks and failures				
	Follows through on tasks to ensure completion and maximize one's performance				
2	Looks for and suggests more creative ways of delivering outputs to improve current ways of working (creativity); Measures and benchmarks against external environment to adopt best practices				
	Adapts to new or different situations effectively amidst continuous change and fast pace of work				
	Implements ways/systems to more effectively utilize and share resources and assets				
4. ORGANIZATIONAL S	ENSITIVITY				
Competency Description & Ratings Requirement	Ability to understand the organization's mandate, structure, and culture, along with major policies, legislations, and resources which influence its operations		1.16		
2	Demonstrates understanding [can explain] the mandate of one's own unit, and how one's own work contributes to the fulfillment of that mandate; Utilizes formal structures, rules, and processes to accomplish work as prescribed in the policies, procedures and guidelines; Recognizes organizational culture and practices that affect work processes				

		Empi	oyee 1	Empl	oyee
	Charts the relationships of the different stakeholders to each another as guide on how they influence the delivery of mandate				
	Informs and constantly updates oneself on policies and legislations that affect operations at the local government unit level				
FUNCTIONAL C	OMPETENCIES			F-80 F-80	
1. EFFECTIVE COMM	UNICATION				
Competency Description & Ratings Requirement					
	Uses current and relevant information when communicating with customers and stakeholders (local government units, funders, CSOs, media, etc.); Identifies sources and references of information for written documents and presentations				
1	Organizes an outline or a summary of important points to guide actual writing or preparation of presentation; Keeps written and/or presentation materials concise and relevant; Checks documents and presentations for correct grammar punctuation, style and spelling				
	Expresses ideas clearly and effectively when communicating with customers and stakeholders; Uses appropriate non-verbal communication (eye contact, gestures, posture); Catches and audience's attention when making presentations during meetings, events, and program activities				
2. INFLUENCE					
Competency Description & Ratings Requirement					
	Identifies targeted stakeholders and studies their personalities and the messages that need to be relayed to them				
	Makes a professional first impression/positive image by dressing appropriately and speaking confidently when interacting with targeted stakeholders				
3. MANAGING KNOW	LEDGE AND INFORMATION				
Competency Descriptio & Ratings Requirement					
	Collects and consolidates information (from researches, regular forms, and reports) useful for the implementation of programs and delivery of services				
1	Encodes/deposits information according to pre-set categories and current systems in place; Uses IT based tools in arranging and managing information for stakeholders to access and use				
	Retrieves information from database to provide to stakeholders in a timely manner, Verifies the accuracy of data before they are transmitted to stakeholders				
	Complies with the Department's policies and standards pertaining to information and knowledge management				
4. POLICY RESEARCE	AND ANALYSIS				
4. POLICY RESEARCH Competency Descriptio & Ratings Requirement	Shility to develop evaluate and determine policies which can influence				
Competency Descriptio & Ratings Requirement	Ability to develop, evaluate, and determine policies which can influence stakeholders, effectively facilitate the implementation of projects and programs, and help achieve identified goals Displays sufficient knowledge on how Department related policies are formed; Performs basic research on issues and topics that can serve as inputs on the development of policies				
Competency Descriptio	Ability to develop, evaluate, and determine policies which can influence stakeholders, effectively facilitate the implementation of projects and programs, and help achieve identified goals Displays sufficient knowledge on how Department related policies are formed; Performs basic research on issues and topics that can serve as inputs on the development of policies Follows established policies and guidelines in implementing local government related programs				
Competency Descriptio & Ratings Requirement	Ability to develop, evaluate, and determine policies which can influence stakeholders, effectively facilitate the implementation of projects and programs, and help achieve identified goals Displays sufficient knowledge on how Department related policies are formed; Performs basic research on issues and topics that can serve as inputs on the development of policies Follows established policies and guidelines in implementing local government related				
Competency Descriptio & Ratings Requirement	Ability to develop, evaluate, and determine policies which can influence stakeholders, effectively facilitate the implementation of projects and programs, and help achieve identified goals Displays sufficient knowledge on how Department related policies are formed: Performs basic research on issues and topics that can serve as inputs on the development of policies Follows established policies and guidelines in implementing local government related programs Completes necessary reporting forms to aid monitoring and evaluation of policy				
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Competency Descriptio & Ratings Requirement 1 5. PROGRAM DEVELO Competency Description	Ability to develop, evaluate, and determine policies which can influence stakeholders, effectively facilitate the implementation of projects and programs, and help achieve identified goals Displays sufficient knowledge on how Department related policies are formed; Performs basic research on issues and topics that can serve as inputs on the development of policies Follows established policies and guidelines in implementing local government related programs Completes necessary reporting forms to aid monitoring and evaluation of policy implementation PMENT AND MANAGEMENT Ability to employ a strategic project-approach, carefully planning and organizing activities within a set timeframe and funding, managing risks and considerations, to achieve specific of deliverables and effectively perform the mandate/function of				

		Empl	oyee 1	Empl	oyee 2
1	Gathers information to understand the probability of success and consequence of failure (risks) in implementing a activity/project or program				
	Collects and collates reports following monitoring and evaluation systems; Uses IT based monitoring tools in updating activity/project and program related documentation				
	Provides ongoing activity/project and program updates on a regular basis				
6. RELATIONSHIP BUIL	DING				
Competency Description & Ratings Requirement	Ability to develop partners/network of partners and actively maintain good relationships with internal and external stakeholders to establish strategic advantages and meet mutual goals				
	Builds a wide range of contacts through informal interaction such as unstructured or spontaneous talk on work related topics; Participates in networking and social events internal and external to the organization				
1	Coordinates tasks and activities with internal and external stakeholders crucial to the attainment of expected outcomes				
	Speaks positively of customers and stakeholders; Shows personal interest in the issues and experiences of customers and stakeholders				
TECHNICAL PROFICE	ENCY; FIELD EXPERTISE				
Competency Description & Ratings Requirement	Ability to demonstrate depth of knowledge and skills that is unique to one's field of work				40
	Explains the functions, projects/programs, and services to customers and stakeholders; Discusses the necessary procedures and guidelines in the implementation of programs and services				
1	Recognizes the technical components (LGU context/ theme/area-specific requirements) of the job; Uses and understands the technical language of the job; Applies appropriate technical knowledge and related				
	Demonstrates willingness to try IT based or technology assisted approaches to complete tasks				
	SUM	0	0	0	0
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Competency Assessment: LGOO 4 - 5 POSITIONS (SG 18-20)

Instructions:

For each item, rate the personnel from 0-4 as indicated in each competency name and description, how much you think the RATEE exhibits the inidicated behavior using the following scale:

- does not apply or is not required to demonstrate the competency

[1] BASIC

- limited to own tasks and usually requires supervision and further training, competency is at

a level where specific procedures are observed

[2] INTERMEDIATE - Generally confined in own set of tasks, but has tasks that require working with others, with

some activities not necessarily covered by procedures

[3] ADVANCED

The state of the state of	West State of the	TENCIES	Empl	oyee 1
i. COMMI	IMENT TO ET	HICAL SERVICE AND GOOD GOVERNANCE		_
	cy Description Requirement	Ability to demonstrate a strong desire to promote good governance and establish positive organizational image by following the civil servants' code of conduct and modeling professional ethics and values as transparency, accountability, participation, and effectiveness	Self	Superviso
		Implements processes and structures which ensure adherence to civil servants' code of conduct and the values of the Department		
	3	Holds self and/or work unit accountable for one's/groups' actions and behaviors; Crafts policies and develops practices which reinforce the Code of Ethics, and reduce red tape, graft and corruption		
		Assesses and establishes ways on how the work or the work of the unit/Department can be better communicated and understood by customers and stakeholders		
2. CUSTO	MER-FOCUS			
	cy Description Requirement	Ability to identify and respond to current and future, internal and external customers' needs, delivering high quality (efficient and effective) services that meet their needs		
		Represents the needs of customers and stakeholders and advocates their interest and satisfaction to decision makers		
	3	Designs and implements formal feedback mechanisms for customers to communicate their specific needs; Reviews systems and processes by which services are delivered to customers for enhancement and greater service efficiency		
		Designs and implements service standards with indicators for measurement to deliver value adding services and programs		
3. ENSUR	NG EXCELLE	NT RESULTS		
Competend	cy Description	Ability to effectively manage one's time and resources to complete tasks even in challenging situations; thinking out of the box, considering others' feedback, and taking accountability for final results		
		Develops action plans with specific performance measures and adjusts them accordingly to ensure desired outcomes; Prioritizes key initiatives for the workgroup/unit so that multiple goals can be achieved simultaneously		
		Organizes workgroup/unit to achieve goals that are a definite stretch but not unrealistic or impossible		
3	3	Keeps abreast of trends for possible new approaches, systems, structures or methods which can respond to changing times and contexts of customers and stakeholders (thinking out of the box); Encourages innovative efforts that positively contribute to improved work processes		
		Helps others/ workgroup/ unit accomplish their own goals despite high-pressure or high-stress situations; Ensures that good working relationships continue even in stressful situations		
		Anticipates and plans for possible delays or complications that will lead to waste of resources		
. ORGAN	IZATIONAL SE	INSITIVITY		
All San	y Description	Ability to understand the organization's mandate, structure, and culture, along with major	DESCRIPTION	

		Maps out the workflow across different units of the Department, and explains how one's work feeds into the work of other units	
	3	-Processes issues and concerns of staff to guide them in understanding the importance of completing their work	
		- Recognizes unspoken organizational limitations – What is and is not possible at certain times or in certain positions	
		Involves stakeholders in making decisions that may impact the way they operate	
FUNCT	TIONAL CO	MPETENCIES	
1. EFFEC	TIVE COMMUN	VICATION	
	ncy Description Requirement	Ability to understand technical/ professional information and skillfully process and utilize them in oral and written forms of communication, using the medium appropriate for target audience	
		Thinks through what has to be communicated (idea or message) to organize thoughts and ideas effectively	
		-Presents current and relevant information in a way that would support message, conclusions, and recommendations being communicated	
		Adjusts content and style of documents and presentations according to the subject matter and purpose	
	2	-Translates highly technical information into simple terms to facilitate understanding of target readers/audience	
		-Uses graphics and other aids to clarify complex or technical information	
		Explains complex ideas in a step-by-step manner/logical sequence to facilitate ease of understanding	
		-Asks open-ended questions that encourages others to give their points of view and clarifies the message being delivered	
2. INFLUE	NCE		
	cy Description Requirement	Ability to establish trust, rapport, and credibility with key customers and stakeholders in order to transform key messages and ideas into productive action and secure support for the actual implementation of programs	
		Plans how to highlight the advantages and benefits of programs and services and compelling arguments in support of messages and positions when relating to stakeholders	
	2	Actively promotes the programs and services of the Department to different stakeholders	
		-Uses direct persuasion to convince and/or gain agreement from stakeholders on an idea or specific course of action	
		Recognizes stakeholders' unexpressed motives when making a case for the programs of the Department	
3. MANAG	ING KNOWLE	DGE AND INFORMATION	
	cy Description Requirement	Ability to manage accessible and functional systems which facilitate the gathering, developing, and sharing of knowledge and information across the organization to aid the actions and decision making of stakeholders	
		Identifies and gathers additional information which might not be readily available but are crucial in ensuring deliverables and achieving specific outcomes	
		Organizes information in a way that would be most useful in delivering specific activities and results	
	2	-Regularly checks and updates stored information (files, records, documentation, etc.) for accuracy and relevance	
		Uses available information to support program implementation and delivery of services	
		-Utilizes available information to create knowledge products and materials relevant to the Department	
		Effectively applies existing information and knowledge management practices or processes to new work situations that result in higher quality outputs	
. POLICY	RESEARCH A	ND ANALYSIS	

Remark

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Competency Description & Ratings Requirement	Ability to develop, evaluate, and determine policies which can influence stakeholders, effectively facilitate the implementation of projects and programs, and help achieve identified goals		
	Prepares feasibility studies and proposals on policies which can support local government related programs		
2	Implements established policies based on a thorough knowledge and understanding of local government units and the programs of the Department (understanding of context)		
2	Solicits feedback from program implementers and key stakeholders regarding policies being implemented		
	-Assesses effectiveness of implemented policies based on program monitoring and evaluation information		
5. PROGRAM DEVELO	PMENT AND MANAGEMENT		
Competency Description & Ratings Requirement	Ability to employ a strategic project-approach, carefully planning and organizing activities within a set timeframe and funding, managing risks and considerations, to achieve specific of deliverables and effectively perform the mandate/function of the different units		
	Drafts activity designs and project and program proposals, accurately anticipating resources required (time, budget, manpower) to achieve objectives and desired results		
	Works to ensure activity/project or program milestones are met or exceeded following implementation plan		
2	Develops a contingency plan by anticipating the most likely risks to be encountered for a activity/project or program and implements contingency actions when need arises		
	Monitors milestones and progress in line with activity project and program implementation plan		
	Modifies implementation plans as appropriate and communicates changes to team members and stakeholders to ensure activity/ project or program is not derailed		
6. RELATIONSHIP BUIL	DING		WE TENT
Competency Description & Ratings Requirement	Ability to develop partners/network of partners and actively maintain good relationships with internal and external stakeholders to establish strategic advantages and meet mutual goals		
	Develops relationships with customers and stakeholders with the intent of achieving delivery of relevant services and effective program implementation		
	Maintains productive and harmonious working relationships with a variety of individuals or groups		
2	-Takes time to learn about internal and external stakeholders and understand their ways of working		
	Approaches issues or disagreements with the objective of reaching win/win solutions		
	-Uses understanding of different interests and agendas to address conflict in a positive and open manner		
7. TECHNICAL PROFICI	ENCY; FIELD EXPERTISE		
Competency Description & Ratings Requirement	Ability to demonstrate depth of knowledge and skills that is unique to one's field of work		
	-Plots implementable actions to ensure delivery of outputs -Identifies appropriate methods and tools in performing tasks		
2	-Adjusts to the context of the (including set-up, personalities, culture,) in doing work -Uses technical knowledge or skills not easily or quickly learned on the job -Accomplishes complex tesks without asking for guidance or instruction/		
	-Adapts the use of IT based tools or technology assisted programs to deliver outputs more efficiently -Invests time and effort in learning new technological systems and techniques to enhance work		
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Competency Assessment: LGOO 6 - 7 POSITIONS (SG 22-24)

Instructions:

For each item, rate the personnel from 0-4 as indicated in each competency name and description, how much you think the RATEE exhibits the inidicated behavior using the following scale:

- does not apply or is not required to demonstrate the competency

[1] BASIC

- limited to own tasks and usually requires supervision and further training, competency is at a level where specific procedures are observed

[2] INTERMEDIATE - Generally confined in own set of tasks, but has tasks that require working with others, with some activities not necessarily covered by procedures

[3] ADVANCED

CORE C	DIVIPE	TENCIES	Empl	ovee 1	
I. COMMITME	NT TO ET	HICAL SERVICE AND GOOD GOVERNANCE	Employee 1		
Competency De & Ratings Requ	The state of the s	Ability to demonstrate a strong desire to promote good governance and establish positive organizational image by following the civil servants' code of conduct and modeling professional ethics and values as transparency, accountability, participation, and effectiveness	Self	Superviso	
		Implements processes and structures which ensure adherence to civil servants' code of conduct and the values of the Department			
3		Holds self and/or work unit accountable for one's/groups' actions and behaviors; Crafts policies and develops practices which reinforce the Code of Ethics, and reduce red tape, graft and corruption			
		Assesses and establishes ways on how the work or the work of the unit/Department can be better communicated and understood by customers and stakeholders			
. CUSTOMER	-Focus				
Competency De & Ratings Requ		Ability to identify and respond to current and future, internal and external customers' needs, delivering high quality (efficient and effective) services that meet their needs			
		Represents the needs of customers and stakeholders and advocates their interest and satisfaction to decision makers			
3	3	Designs and implements formal feedback mechanisms for customers to communicate their specific needs; Reviews systems and processes by which services are delivered to customers for enhancement and greater service efficiency			
		Designs and implements service standards with indicators for measurement to deliver value adding services and programs			
B. ENSURING	EXCELLE	NT RESULTS			
Competency De	escription	Ability to effectively manage one's time and resources to complete tasks even in challenging situations; thinking out of the box, considering others' feedback, and taking accountability for final results			
		Develops action plans with specific performance measures and adjusts them accordingly to ensure desired outcomes; Prioritizes key initiatives for the workgroup/unit so that multiple goals can be achieved simultaneously			
		Organizes workgroup/unit to achieve goals that are a definite stretch but not unrealistic or impossible			
3		Keeps abreast of trends for possible new approaches, systems, structures or methods which can respond to changing times and contexts of customers and stakeholders (thinking out of the box); Encourages innovative efforts that positively contribute to improved work processes			
		Helps others/ workgroup/ unit accomplish their own goals despite high-pressure or high-stress situations; Ensures that good working relationships continue even in stressful situations			

4. ORGANIZATIONAL SE	ENSITIVITY	
Competency Description & Ratings Requirement	Ability to understand the organization's mandate, structure, and culture, along with major policies, legislations, and resources which influence its operations	
3	-Maps out the workflow across different units of the Department, and explains how one's work feeds into the work of other units -Processes issues and concerns of staff to guide them in understanding the importance of completing their work -Recognizes unspoken organizational limitations – What is and is not possible at certain times or in certain positions	
	Involves stakeholders in making decisions that may impact the way they operate	
	Identifies common issues encountered by local government units and explains how one's work contributes to the resolution of said issues	
FUNCTIONAL CO	MPETENCIES	
. EFFECTIVE COMMUN	IICATION	
Competency Description & Ratings Requirement	Ability to understand technical/ professional information and skillfully process and utilize them in oral and written forms of communication, using the medium appropriate for target audience	
	Reviews other people's work, staff and peers and provides recommendations on the kind of information necessary to support specific messages	
	-Adjusts words and format of presentation and/or written document to achieve desired results -Refers previous documents and presentations produced to decide on more effective ways of	
3	writing and/or presenting	
	-Adapts means and ways of communication to the context of customers and stakeholders from a variety of social, economic, and cultural backgrounds	
	-Actively listens and puts one's self in the other's position to gain a better understanding of how customers and stakeholders are responding to message delivery	
. INFLUENCE		
Competency Description & Ratings Requirement	Ability to establish trust, rapport, and credibility with key customers and stakeholders in order to transform key messages and ideas into productive action and secure support for the actual implementation of programs	
	Anticipates possible reactions of stakeholders on messages and arguments presented and prepares for how they will be addressed	
3	Demonstrates flexibility in dealing with personal styles/differences and makes necessary adjustments based on impact of initial action on stakeholders	
	Develops subtle strategies to persuade stakeholders particularly in sensitive or high-pressure situations	
MANAGING KNOWLE	DGE AND INFORMATION	
competency Description Ratings Requirement	Ability to manage accessible and functional systems which facilitate the gathering, developing, and sharing of knowledge and information across the organization to aid the actions and decision making of stakeholders	
	Designs processes and systems which can facilitate the collection of information coming from many different sources	
	-Creates a system for organizing information that would be accessible to stakeholders -Seeks out new technologies that may be used by the Department to streamline its information	
3	management processes -Analyzes available information to establish patterns and trends in program implementation and service delivery as basis for process and systems improvement	
	-Refers to stored and managed information when making recommendations and decisions	
	Ensures that one's assigned unit follows a unified information and knowledge management process	
POLICY RESEARCH A	ND ANALYSIS	
raurus reduirerrent	Ability to develop, evaluate, and determine policies which can influence stakeholders, effectively facilitate the implementation of projects and programs, and help achieve identified goals	

		and studies to assess which policies might be most effective and the specific government context they would be most relevant		
3		ernment activities and recommends proper courses of action/ provides advice ad on established policies		
	and the second s	and evaluation frameworks for effective policy implementation incorporating agement, and impact analysis		
5. PROGRAM DEVELOP	MENT AND MANAGE	EMENT		
Competency Description & Ratings Requirement	within a set timefra	strategic project-approach, carefully planning and organizing activities me and funding, managing risks and considerations, to achieve specific of fectively perform the mandate/function of the different units		
		signs/ project and program proposals and develops feasible work plans d implementation strategy given anticipated available resources		
	The second secon	mong activity/project or program team members for milestones, resource nes and measures of success		
	Provides guidance of are optimized in the	n activity/project or program related technical concerns, ensuring resources delivery of results		
3	Decides on appropria program implementa	ate course of action to be taken to mitigate risk impact on activity/project or tion		
		ates reports to support changes in plans and frameworks that would ensure pact of the activity/project/program		
	-Establishes monitor	ing and evaluation policies and procedures promoting use of IT based tools		
	and the same of th	nicates information/ monitoring and evaluation results of activity/project or mbers and stakeholders		
6. RELATIONSHIP BUILI	ING			
Competency Description & Ratings Requirement		artners/network of partners and actively maintain good relationships with a stakeholders to establish strategic advantages and meet mutual goals		
	-Makes a conscious and colleagues	effort to have informal or casual contact with customers, stakeholders, staff,		
	-Facilitates interactio	ns through regular meetings and other similar activities		
	-Determines shared o goals	or common ground to ensure effectively working towards of mutually-beneficial		
3	-Establishes practice	s which foster collaboration with stakeholders		
		ntify opportunities and gather market intelligence		
	120 00 8 10	d complex interpersonal relationships effectively en they begin to lose focus on the critical issues that needs to be resolved		
7. TECHNICAL PROFICIE	NCY; FIELD EXPER	TISE		
Competency Description & Ratings Requirement	Ability to demonstra	ate depth of knowledge and skills that is unique to one's field of work		
	-Liaises with internal programs and service	and external stakeholders to level-off on implications of current/new or future		
	-Implements relevant	laws, policies, rules and regulations for effective control and coordination		
3	-Utilizes knowledge to	o distribute and monitor work within groups		
	prepares for anticipat			
	-Streamlines work sy technology assisted p	stems and finds appropriate solutions using available IT based tools or programs		
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Competency Assessment: THIRD LEVEL (SG 26-28) Positions

Instructions:

For each item, rate the personnel from 0-4 as indicated in each competency name and description, how much you think the following scale:

[0] N/A

- does not apply or is not required to demonstrate the competency

[1] BASIC

- limited to own tasks and usually requires supervision and further training, competency is at a level wh

[2] INTERMEDIATE - Generally confined in own set of tasks, but has tasks that require working with others, with some active - Covers/integrates work groups, multiple tasks, diverse work units, varied situations

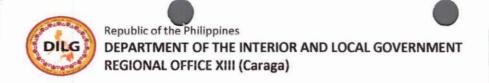
[3] ADVANCED

CORE COMPETENCIES		Emp	loyee 1	
1. COMMITMENT TO ET	THICAL SERVICE AND GOOD GOVERNANCE	Employee 1		
Competency Description & Ratings Requirement	Ability to demonstrate a strong desire to promote good governance and establish positive organizational image by following the civil servants' code of conduct and modeling professional ethics and values as transparency, accountability, participation, and effectiveness	Self	Superviso	
	Clearly communicates and models good governance and the values of the Department through one's leadership			
4	-Champions a culture that rewards ethical and accountable governance, and penalizes those that do otherwise -Identifies strategies for ensuring guidelines, policies, and processes for the implementation of programs are transparent and legal			
	Inspires members of the Department to continue championing of good governance and effective public service despite negative views and criticism from external environment			
2. CUSTOMER-FOCUS				
Competency Description & Ratings Requirement	Ability to identify and respond to current and future, internal and external customers' needs, delivering high quality (efficient and effective) services that meet their needs			
	Creates an environment in which concern for the satisfaction of customers is a key priority			
4	Prioritizes the importance of addressing internal and external customers' evolving needs in identifying strategic directions	***		
	Identifies strengths and weaknesses in service delivery, and potential opportunities and threats to meeting future customer needs			
3. ENSURING EXCELLE	NT RESULTS			
Competency Description	Ability to effectively manage one's time and resources to complete tasks even in challenging situations; thinking out of the box, considering others' feedback, and taking accountability for final results			
	Presents the necessary details in operationalizing strategies and approaches to realize effective programs, responsive services, and other organizational outcomes			
	Provides leadership and strategic direction in the effective management of programs to achieve organizational outcomes			
4	Generates and employs innovative approaches in developing new programs and services that will enhance organizational effectiveness			
	Advocates for structures and programs that promote employee well-being amidst a highly dynamic work environment			
	Monitors cost effectiveness at the agency level; employs financial metrics to assess optimum use of resources			
I. ORGANIZATIONAL SE	ENSITIVITY			
Competency Description & Ratings Requirement	Ability to understand the organization's mandate, structure, and culture, along with major policies, legislations, and resources which influence its operations			
	Designs new structures and systems that optimize the way work flows across the Department, and downward to local government units			
	-Anticipates issues, risks, challenges and outcomes and effectively operates to best position the Department			
4				

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7	Establishes systems through which the Department's stakeholders can communicate and collaborate more freely and more efficiently	
	Directs strategies to sustain long-term changes that enhance organizational structure and business processes of the Department	
LEADERSHIP CO	MPETENCIES	
1. DEVELOPING AND IN	NSPIRING OTHERS	
Competency Description & Ratings Requirement	Ability to encourage the continuous learning and development of staff by collaborating with them in finding meaning in what they do and identifying strengths and areas for improvement to determine how they can leverage on these in doing their work	
	Presents members of the workgroup/unit with opportunities to take on challenging assignments so as to acquire progressively higher levels of knowledge and skills	
	Employs a coaching and mentoring system that operates in an environment of trust and mutual desire for development in guiding others	
3	Identifies key development areas within one's unit or bureau, and recommends the necessary next steps to address those	
	Discusses with members of work group/unit issues and decisions that will possibly affect the performance of the work group/unit	
	-Implements a formal rewards scheme linked to concrete performance standards and metrics for achieving planned outcomes	
2. PLANNING WORK AN	ID MANAGING TEAMS (Supervisorial/Managerial)	
Competency Description & Ratings Requirement	Ability to organize one's own and others workload effectively, efficiently and interdependently; harnessing the energies and commitment of those they lead to achieve results within prescribed timeframes and ensuring optimal use of resources, scanning the environment for possible reinforcements	
	Specifies priorities and organizes work in order of importance in consultation and consideration of plans across different units/ offices	
3	Observes alignment of functions, activities, tasks and outputs of different units working towards a common goal	
	Manages resources within the framework of short and long range budget plans	
	Encourages creative discussions and healthy exchange of differing ideas within groups/units to generate better results	
PROBLEM SOLVING	AND DECISION MAKING	
Competency Description & Ratings Requirement	Ability to identify and understand issues and consequently define the actual problem by comparing information from different sources, drawing conclusions, and developing appropriate solutions	
	Consults others in the decision making process, especially external stakeholders to ensure buy in and understanding of resulting decisions	
3	Determines the true cause of an issue/problem before recommending a long-term/future solution; Recommends necessary changes in established policies, processes, procedures, to effectively implement a solution	
	Reviews decisions to consider impact on different areas and balance risks and implications across multiple issues	
UNCTIONAL CO	MPETENCIES	
. EFFECTIVE COMMUN	ICATION	
competency Description Ratings Requirement	Ability to understand technical/ professional information and skillfully process and utilize them in oral and written forms of communication, using the medium appropriate for target audience	
	Promotes policies and processes which ensures use of relevant, accurate, and updated information in different forms of communication	
	-Shares tips and techniques for preparing documents and presentations with purpose and outcome in mind	
4	-Supports the establishment of a style guide for formatting technical documents	

	-Facilitates understanding of issues and delivery of messages within various stakeholders and alters own behavior to reflect an openness to do so		
2. INFLUENCE			
Competency Description & Ratings Requirement	Ability to establish trust, rapport, and credibility with key customers and stakeholders in order to transform key messages and ideas into productive action and secure support for the actual implementation of programs		
	Presents otherwise unpopular ideas or concepts in a manner that outlines and emphasizes the benefit to the concerned stakeholders		
4	Invites experts or other relevent third parties to provide assistance in ensuring buy in and commitment from stakeholders		
	Deliberately uses personal authority/impact of presence to influence key decision makers and stakeholders		
3. MANAGING KNOWL	EDGE AND INFORMATION	FFE	
Competency Description & Ratings Requirement	Ability to manage accessible and functional systems which facilitate the gathering, developing, and sharing of knowledge and information across the organization to aid the actions and decision making of stakeholders		
	Installs process and systems improvement to ensure effective and efficient information collection		
	-Supports ways to improve how information is stored and organized within a database		
4	-Keeps abreast of trends in information and knowledge management in both public and private sectors		
	Develops innovative programs and process improvements from analysis of available relevant information		
	Champions effective information and knowledge management within the Department		
4. POLICY RESEARCH	AND ANALYSIS		
Competency Description & Ratings Requirement	Ability to develop, evaluate, and determine policies which can influence stakeholders, effectively facilitate the implementation of projects and programs, and help achieve identified goals		
	Ensures that the most appropriate (feasibly most effective) policies are in place based on short and long term strategies of the Department and of local government units		
4	Promotes adherence to established policies within Department and local government units		
	Establishes monitoring and evaluation systems to ensure alignment of policies with the current vision, mission, and goals of the Department and desired impact of programs on local government units		
5. PROGRAM DEVELO	PMENT AND MANAGEMENT		8-7
Competency Description & Ratings Requirement	Ability to employ a strategic project-approach, carefully planning and organizing activities within a set timeframe and funding, managing risks and considerations, to achieve specific of deliverables and effectively perform the mandate/function of the different units		
	Directs the development of a long-term, overall program strategy in the field anchored on the Department's mandate and stakeholder needs		
4	Scans external environment for potential resources and alternatives to help address barriers to effective activity/project or program implementation		
4	Identifies strategies to avoid possible risks and mitigate risks that will affect implementation		
	Energizes and creates commitment among team members regarding project or program milestones and timelines		
	and untollites		_

Competency Description & Ratings Requirement	Ability to develop partners/network of partners and actively maintain good relationships with internal and external stakeholders to establish strategic advantages and meet mutual goals	
	-Identifies potential partners who can champion initiatives in support of the goals of the Department -Creates opportunities to meet potential partners and develop new alliances and formal networks	
4	-Promotes a culture of collaborative working with dif -Creates new opportunities to work together with stakeholders, paving the way for effective collaboration	
	-Mediates between opposing or conflicting parties (group members/stakeholders) and creates way to address conflict -Distinguishes critical and non-critical conflicts to avoid unnecessary or unproductive confrontations	
TECHNICAL PROFICI	ENCY; FIELD EXPERTISE	
ompetency Description Ratings Requirement	Ability to demonstrate depth of knowledge and skills that is unique to one's field of work	
4	-Serves as resource person to help others address professional and technical problems or issues -Confidently addresses questions on the basis for programs and services implemented	
	-Utilizes technical knowledge to oversee and monitor alignment of programs	
	-Proposes new strategies to improve ways of working within the technical field/area of expertise	
	-Proposes new strategies to improve ways of working within the technical field/area of expertise Publicly supports IT based systems which can improve established ways of operating and anticipates possible changes during a transition period	



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Competency Assessment: NON-LGOO Positions

Instructions:

For each item, rate the personnel from 0-4 as indicated in each competency name and description, how much you think the RATEE exhibits the inidicated behavior using the following scale:

[0] N/A

- does not apply or is not required to demonstrate the competency

[1] BASIC

- limited to own tasks and usually requires supervision and further training, competency is at a

level where specific procedures are observed

[2] INTERMEDIATE - Generally confined in own set of tasks, but has tasks that require working with others, with

some activities not necessarily covered by procedures

[3] ADVANCED

	COMPE		mic envir	onment
CORE COMPETENCIES		Employee 1		
1. COMMITMENT TO ETHICAL SERVICE AND GOOD GOVERNANCE				
	y Description dequirement	Ability to demonstrate a strong desire to promote good governance and establish positive organizational image by following the civil servants' code of conduct and modeling professional ethics and values as transparency, accountability, participation, and effectiveness	Self	Superviso
		Implements processes and structures which ensure adherence to civil servants' code of conduct and the values of the Department		
	_	Holds self and/or work unit accountable for one's/groups' actions and behaviors		
,	3	Crafts policies and develops practices which reinforce the Code of Ethics, and reduce red tape, graft and corruption		
		Assesses and establishes ways on how the work or the work of the unit/Department can be better communicated and understood by customers and stakeholders		
2. CUSTOM	ER-FOCUS		Lin	
Competency & Ratings R	y Description equirement	Ability to identify and respond to current and future, internal and external customers' needs, delivering high quality (efficient and effective) services that meet their needs		
		Initiates correspondence with customers to determine their satisfaction with the services received and enacts ways to right away improve service delivery		
	3	Updates customers on the status of their requests, and of any policy or process changes that might affect delivery of the services they need		
		Anticipates the needs of customers and delivers services beyond their immediate requests		
		Works with customers to adapt services, programs, policies and procedures which will better fit their needs		
3. ENSURIN	IG EXCELLE	NT RESULTS		
Competency	/ Description	Ability to effectively manage one's time and resources to complete tasks even in challenging situations; thinking out of the box, considering others' feedback, and taking accountability for final results		
		Completes challenging tesks and duties even without constant supervision		
		Exhausts different ways to accomplish one's goals despite setbacks and failures		
	Follows through on tasks to ensure completion and maximize one's performance			
	3	Looks for and suggests more creative ways of delivering outputs to improve current ways of working (creativity)		
		Measures and benchmarks against external environment to adopt best practices		
	Adapts to new or different situations effectively amidst continuous change and fast pace of work			

		Implements ways/systems to more effectively utilize and share resources and assets	
4. ORGANIZA	ATIONAL SE	ENSITIVITY	
Competency I & Ratings Rec		Ability to understand the organization's mandate, structure, and culture, along with major policies, legislations, and resources which influence its operations	
		Demonstrates understanding [can explain] the mandate of one's own unit, and how one's own work contributes to the fulfillment of that mandate	
3		Utilizes formal structures, rules, and processes to accomplish work as prescribed in the policies, procedures and guidelines	
		Recognizes organizational culture and practices that affect work processes	
		Charts the relationships of the different stakeholders to each another as guide on how they influence the delivery of mandate	
FUNCTIONA	AL COMPI	ETENCIES:	
1. CRITICAL	AND ANALY	YTICAL THINKING	
Competency E & Ratings Rec		Ability to interpret, link, and process information in order to understand issues and identify alternative solutions	
		Develops a framework for understanding information based on further evaluation of patterns and trends	
4		Adopts a systems perspective in assessing issues when setting direction or reaching conclusions	
		Recommends steps and strategies in completing complex tasks	
2. COLLABOR	RATION / W	WORKING WITH OTHERS	
Competency E & Ratings Rec		Ability to contribute to the delivery of the outputs in a group environment through positive communication, interaction, and cooperation with teammates and colleagues	
		Shares work processes/ resource-sharing mechanisms with team/ group mates; Offers suggestions in improving work approaches assigned to achieving the targets and objectives of the team/ group	
4		Facilitates the possibility of collaborations happening in and between individuals and groups to achieve mutual beneficial results and meet shared objectives	
		Suggests avenues for regular interaction and dialogue with other individuals and work groups	
3. PROCESS	ORIENTATI	ON	
Competency D & Ratings Req		Ability to effectively work within structures, following step by step processes and procedures and taking note of even minor details	
		Designs a standard of performing the task to ensure that all details are checked and repeated mistakes are avoided	
4		Devises innovative ways in performing the tasks to ensure errors are minimized or totally eradicated (find the best way/ ease & efficiency)	
4		Recommends/ Endorses changes in organizational policies, procedures, and security measures for top management consideration	
		Recommends/ Endorses changes in organizational policies, procedures, and security measures for top management consideration	
4. INFORMATI	ION / DATA	/ RECORDS MANAGEMENT	
Competency D & Ratings Req		Ability to organize, maintain, retrieve and ensure the proper use and disposition of records and office documents	
		Designs a management system for all common and useful information/ data/ records (i.e., directory of service providers, personnel records, old and updated versions of documents, etc.)	
4		Establishes an efficient system to properly record, organize and maintain the electronic and non- electronic records of the office	
		Recommends ways to improve the office's organization and disposition of documents and records	
6. LEGAL PRO	OFICIENCY	(LLLS)	
Competency D & Ratings Req		AAbility to understand Philippine laws and use information to provide effective and efficient legal advice to clients, quick appeal resolution, and thorough case investigation	

	Represents the Department in Congressional / Senate / judicial court hearings involving highly technical cases		
4	Provides legal advice to the Secretary and directs a team of legal advisers on appeal resolution for submission to the Civil Service Commission		
	Leads and directs the strategy and position of the legal team in cases involving the Department and local officials		
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		PRIORITY				SCHEDULE							
TARGET COMPETENCY	PROPOSED L&D INTERVENTION	COMPETENCY GAP (pls check based on column D)	LEARNING OBJECTIVE	DESIRED OUTCOME/S	TARGET NO. OF PAX	OCTOBER	BUDGET ALLOCATI ON	NOVEMBE R	BUDGET ALLOCATI ON	DECEMBE R	BUDGET ALLOCATI ON	TOTAL	
CORE COMPETENCIES (DILG CO	MPETENCY FRAMEWORK)											
Commitment to Ethical vice and Good Governance	Moral & Values Recovery Program		To regain the values towards work		3					The second secon			
Customer Focus													
Ensuring Excellent Results													
Organizational Sensitivity	Understanding Office Dynamics		Better understanding of the process flow in the office		2								
	Office Management Principles		Maintain and Improve the productivity of the office / division		1								
	Continuing knowledge enhancement on Department PPAs		To be updated the Department thrusts and understand more the culture and processess of the organization		20								
LEADERSHIP COMPETENCIES (12016 and CESB-HURIS offering	For supervisory/manager	ial level positions	in the 2nd Level as per	CSC MC No. 5 s.									
Iding Collaborative and and lusive Working Relationships													
Managing Performance and Coaching Results	Managing Performance and Coaching of Result				1								
Leading Change													
Thinking Strategically and Creatively	Strategic and Creative Thinking				1								
Creating and Nurturing High Performance Organization													
Other Leadership L&Ds (encompassing)	Supervisory, Leadership and Management Course				12								

•		PRIORITY						SCHE	DULE			
TARGET COMPETENCY	PROPOSED L&D INTERVENTION	COMPETENCY GAP (pls check based on column D)	LEARNING OBJECTIVE	DESIRED OUTCOME/S	TARGET NO. OF PAX	OCTOBER	BUDGET ALLOCATI ON	NOVEMBE R	BUDGET ALLOCATI ON	DECEMBE R	BUDGET ALLOCATI ON	TOTAL
	Managerial Skills Training				2							
Regular CES Trainings/Conferences												
CES Executive Leadership Program												
TIONAL COMPETENCIES F	OR (DILG COMPETENCY F	RAMEWORK)					TE TO SEE	1401-545		P. Tanaka		
.C.Js												
Effective Communication	•Communication Skills (Written and Oral) Enhancement		Recognize ways of improving personnel listening conversation and written skills	Improved Communication skills	7							
	•Technical Writing & Updates				22							
Influence												
Managing Knowledge and Information												
Policy Research and Analysis												
Program Development and Management	LGOO Continuing CapDev				4							
	Project Development and Management				5							
Relationship Building	Personality Development Training				9							
Technical Proficiency	Effective Monitoring and Evaluation Skill of Department PPAs				6							
	Skills Enhancement in Formulating Training/Activity Design, activity report and documentation				4							
	Dynamics of LG & LG Code				7							

		PRIORITY				SCHEDULE						
TARGET COMPETENCY	PROPOSED L&D INTERVENTION	GAP (pls check based on column D)	LEARNING OBJECTIVE	DESIRED OUTCOME/S	TARGET NO. OF PAX	OCTOBER	BUDGET ALLOCATI ON	NOVEMBE R	BUDGET ALLOCATI ON	DECEMBE R	BUDGET ALLOCATI ON	TOTAL
	Continuing Legal Education related to local governance				26							
	ToT on Records Management and Technical Writing for Roll- out to LGUs				1							
	Conflict Resolution Skills				1							
	Project Proposal/Feasibility Study Skills				1							
	In-depth Understanding of Federalism as form of government				12							
	Negotiation Skills Management				3							
	New Strategies and Approaches in the conduct of CapDev				1							
	New trends and methodologies on andragogical paradigm module designing				1							
	Comprehensive Incident Command System Training				11							
	Knowledge Enhancement on Environmental Laws and Planning				2							
	Knowledge Enhancement on Land Use Planning				1							
	Knowledge Enhancement on Green Technologies				1							
	Technical Competencies in the Formulation of Peace and Development Plans for the LGUs				11							

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		PRIORITY				SCHEDULE						
TARGET COMPETENCY	PROPOSED L&D INTERVENTION	COMPETENCY GAP (pls check based on column D)	LEARNING OBJECTIVE	DESIRED OUTCOME/S	TARGET NO. OF PAX	OCTOBER	BUDGET ALLOCATI ON	NOVEMBE R	BUDGET ALLOCATI ON	DECEMBE R	BUDGET ALLOCATI ON	TOTAL
	Strategic Coaching Session on Department PPAs at the LGU level				5							
	Knowledge enhancement on local governance				1							
	Advocacy and Persuasive skills				1							
	ToT on Katarungang Pambarangay				3							
	Training on Local Legislation				13							
	LGU operations including Fiscal Administration Skills				2							
	Political Dynamics				2							
	DRR & CCA Mainstreaming/Disaster Management Training				13							
	Short Course on Local Governance				1							
	Executive - Legislative Agenda				1							
	Bantay Kaagapay Capacitation				2							
	Capability on LGU Performance Management System				1							
	Engineering for Non- Engineers				6							
	Formulation of Local School Board				1							
	Verification Report Capacitation				1							
	Continuing Professional Development for Environmental Planning and Civil Engineering				2							

		PRIORITY						SCHE	DULE			
TARGET COMPETENCY	PROPOSED L&D INTERVENTION	GAP (pls check based on column D)	LEARNING OBJECTIVE		TARGET NO. OF PAX	OCTOBER	BUDGET ALLOCATI ON	NOVEMBE R	BUDGET ALLOCATI ON	DECEMBE R	BUDGET ALLOCATI ON	TOTAL
	GAD Executive Committee Orientation				1					·		
	Human Rights Committee Orientation				2							
	Coaching on Peace and Order and Development	-			1							
Non- LGOOs												
tical/Analytical Thinking	Planning, Analytical & Critical Thinking				3							
	Creativity and Innovation Skills				2							
Collaboration / Working with Others	Interpersonal/Organizatio nal Relations/Group Dynamics	5	Enhance attitudes among co-workers to deal more effectively with each other with professionalism and ethics		19							
	Building Self-Confidence Level				2							
	Personality Development Training				3							
	Career Development Training				3							
	Public Speaking Skills Enhancement				15							
Process Orientation	Presentation Skills Enhancement				2							
	Risk and Result-based Monitoring and Evaluation				4							
	QMS Skills Development for Secretariat functions				1							
	ISO crash course				3						i.	
Information/Data/Records Management	Communication Tracking System Compentencies				5							
	Communication Skills (Written and Oral) Enhancement	_	Recognize ways of improving personnel listening conversation and written skills	Improved Communication skills	19							

		PRIORITY				SCHEDULE							
TARGET COMPETENCY	PROPOSED L&D INTERVENTION	COMPETENCY GAP (pls check based on column D)	LEARNING OBJECTIVE	DESIRED OUTCOME/S	NO. OF PAX	OCTOBER	BUDGET ALLOCATI ON	NOVEMBE R	BUDGET ALLOCATI ON	DECEMBE R	BUDGET ALLOCATI ON	TOTAL	
Effective Communication													
Managing Knowledge and Information													
Administrative / Support Services Proficiency													
1. Human Resource anagement / evelopment	Human Resource Management Technical Competencies				4			7 -					
Recruitment	Human Resource Management Technical Competencies				4								
Employee Welfare and Benefits	Human Resource Management Technical Competencies				4	N N							
Learning and Development	Human Resource Management Technical Competencies				4								
Performance Management	Human Resource Management Technical Competencies				4								
Preparation for Retirement	Human Resource Management Technical Competencies				4								
Other HRM/HRD-related L&D activities	CSC RRACS (administrative investigation proceedings)				5								
2. General Services													
Property Management	Government Procurement Act				37								
Procurement Management													
Motorpool Management	Automotive Service				1								
	Basic Car Preventive Maintenance				2								

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		PRIORITY				SCHEDULE						1
TARGET COMPETENCY	PROPOSED L&D INTERVENTION	COMPETENCY GAP (pls check based on column D)	LEARNING OBJECTIVE	DESIRED OUTCOME/S	TARGET NO. OF PAX	OCTOBER	BUDGET ALLOCATI ON	NOVEMBE R	BUDGET ALLOCATI ON	DECEMBE R	BUDGET ALLOCATI ON	TOTAL
	Driving Skills and Techniques				5							
Other General Services- related trainings	Supply Management Skills			7	1							
	Electrical and Air- conditioning Services				1							
Financial Management	Planning and Budgeting Skills				1							
• Budget	Accounting Processes/Codes				2							
	Government Financial Reporting System				2							
Accounting	Knowledge on Financial Services				1							
	Financial Management/Literacy				4							
	Government Financial Reporting System				2							
Cash Management												
4. Planning	Planning and Organizing Skills				2							
Result-Based Monitoring	and Evaluation											
5. Legal												
• Legal Service Proficiency	Fact-finding Investigation Skills				3							
	Administrative Proceedings in Serving Suspension/Dismissal to LGUs				1							
	Legal Opinion Writing Techniques				1							
6. Information System and Technology Management Service			-	-								

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TARGET COMPETENCY	PROPOSED L&D INTERVENTION	GAP (pls check based on column D)	LEARNING OBJECTIVE	DESIRED OUTCOME/S	TARGET NO. OF PAX	OCTOBER	BUDGET ALLOCATI ON	NOVEMBE R	BUDGET ALLOCATI ON	DECEMBE R	BUDGET ALLOCATI ON	TOTAL
Software Development and Maintenance	Network Administration				2							
Network Installation and Administration	Basic Networking				1							
Equipment Installation and Maintenance												
Systems Analysis	Information Technology Skills/Knowledge Enhancement/Managemen t/Updates				50							
	Structured Query Language				1							
Other IT-related L&D	Database Management Skills				1							
	MS Access 2016 Database				1							
	Social Media Accounts Optimization				1							
	Social Media Management & Infographics Generation				1							
	Web Development for Intranet				1							
	Skills Training on Prezi Presentation Making		To gain skills in making captivating presentations									
	Graphics design				1							
7. Other Formal L&D Interventions	5S in the Workplace		Strengthen the office's records management system	To have a more organized filing system and has a sustainable Plan on the Institutionalized 5S Program	5							
	Stress Management		Understand how stress works and develop sustainable behaviours	Avoid negative stress whilst enhancing positive experience	11							

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TARGET COMPETENCY	PROPOSED L&D INTERVENTION	GAP (pls check based on column D)	LEARNING OBJECTIVE	DESIRED OUTCOME/S			BUDGET ALLOCATI ON	NOVEMBE R	BUDGET ALLOCATI ON	DECEMBE R	BUDGET ALLOCATI ON	TOTAL
	Investment Portfolio Seminar		To familarize with the investments porfolio available for government employee		1							
	Decision-making Enhancement		To develop quick decision making skills under pressure		1							
	Supervisory, Leadership and Management Course		To acquire knowledge and skills in leading and managing people		9							
	Quick Decision Making Skills		To develop quick decision making skills under pressure		4							
	Work-life balance activities/Team Building		Achieve team cohesiveness and productive relationship in the workplace and promote camaraderie	Productive and harmonious relationship with co- workers	10							
	Facilitation Skills Enhancement		Enhance facilitation skills		9							
	Community Organizing Skills		Aims to organize, mobilize and educate people to build a sense of community	Increased knowledge and support for issue arises	1							
	Spiritual Development		Strengthened relationship between personnel	Good relationship among peers	1							
	Project Management Procedures & Technique including Contract Management		Effectively facilitate accomplishement deliverables according to agreed timelines, quantity and quality	Effective facilitation of deliverables	5							
	Time Management		Avoid tardinees and procrastination	Reduce time wastage	1							
	Effective records keeping and management/Filing		Maintain organized records of the division hasten traceability and promote easy access of documents preferrably online database	Organized filing system and accessible	11							

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		PRIORITY	学生主义 计图片					SCHE	DULE			
TARGET COMPETENCY	PROPOSED L&D INTERVENTION	COMPETENCY GAP (pls check based on column D)	LEARNING OBJECTIVE	DESIRED OUTCOME/S	NO. OF PAX	OCTOBER	BUDGET ALLOCATI ON	NOVEMBE R	BUDGET ALLOCATI ON	DECEMBE R	BUDGET ALLOCATI ON	TOTAL
	Regular Feedbacking on the Problems of field officers at the LGU level and sharing/documentation of best practices and resources		Issues ventilation, role clarification and strategies identification	Updated knowledge and skills on PPAs	6							
	People Management Skills		Better understanding and improved skills in local governance	Established more flexible leadership styles	2							
	Online reporting simplification		Able to work efficiently and effectively with a sense of accomplishment		3							
	Advocacy and Persuasive skills				1							
	Feedback Management				1							
	Training on Provision of Team Building Activities to LGUs				1							

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DILG-REGION XIII LEARNING AND DEVELOPMENT DATABASE

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FOR THE PERIOD:	

			COM	COMPETENCY AREA (REQUIRED)		CO	MPETENCY ARE	A (ACTUAL)		COMPETENCY	Y GAP	TITLE OF L&D				
NO.	POSITION	NAME	CORE	LEADERSHIP	FUNCTIONAL	CORE	LEADERSHIP	FUNCTIONAL	CORE	LEADERSHIP	FUNCTIONAL	INTERVENTION / DATE OF TRAININGS ATTENDED	NO. OF HOURS	D.O NO.		
Office	9													PERM		
2																
3																
4																
5																
nth																
Office	10/10/20		LUM						Aug Br	5-4 BOAL - 2		ALL TOTAL				
1																
2																
3																
4																
5																
nth																

Prepar	ед Ву	Reviewed By	Approved By
MARIE JOY S. LUENÇAS HRMO III	MAREGILA. VILLASAN	DONALD A. SERONAY CAO / OIC- Asst. Regional Director	LILIBETH A. FAMACION, CESO III Regional Director
Process (Owners	Regional QMR	Top Management





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KM 4, 1559 MATIMCO Bldg., Libertad, Butuan City

CY ___ LIST OF LEARNING & DEVELOPMENT INTERVENTION

the year(Atta	ach sheet ii necessary)	Ŀ			
Fun	ctional /Technical		Bel	havioral	
Proposed Area/Subject of	Criticality(1/2/3)	By When (Specify the	Proposed Area/Subject of	Criticality	By When (Specify

, (POSITION), (OFFICE), propose the following Training and Development for

 Area/Subject of Development
 Criticality(1/2/3)
 (Specify the Quarter)
 Area/Subject of Development
 Criticality (1/2/3)
 (Specify the Quarter)
 Area/Subject of Development
 (1/2/3)
 (Specify the Quarter)

 1.
 1.
 2.
 2.

 3.
 3.

PARTICIPANTS

FUNCTIONAL: (Subject of Development	nt)	BEHAVIORAL: (Subject of Development)		
NAME	OFFICE	NAME	OFFICE	

SIGNATURE OVER PRINTED NAME OF REPORTING OFFICER	DATE
SIGNATURE OVER PRINTED NAME OF HEAD OF OFFICE	DATE

Explanation:

CRITICALITY:

- 1. High Criticality, required at the earliest in performing the job.
- 2. Medium Criticality would help in better performance, not immediate.
- 3. Good to know.

Note: Please note that "1" (High Criticality) may not be given more than 1 per year

Functional/Technical Training: These are the training inputs essential to effectively perform the roles and responsibilities of a Job as per KRA. These may also be inputs to learn new skills required for new responsibilities.

e.g.: SAP, CAD/CAM, Total Station, Tally, Customer Relationship Management, etc.

Behavioral Training: These are the training inputs required for the enhancement of soft-skills and continuously achieve Personal Development.

e.g.: Communication skills, Interpersonal Skills, Presentation Skills, etc

Prepare	d By	Reviewed By	Approved By
MARIE JOYS, LUENGAS HRMO III	MARECIL A VILLASAN HRMO II	DONALD A SERONAY CAO / O.C. Asst. Regional Director	LILIBETH A. FAMACION, CESO III Regional Director
Process O	wners	Regional QMR	Top Management



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ACTIVITY DESIGN

	TITLE :
Prepared by	Reviewed by
Name: Position:	Name: Position:
Date:	Date:
Availability of Funds:	
Name: PRIMADONNA M. LINCUNA Position: Budget Officer III	Name: ROCHE LYNNE L. CUNANAN Position: Accountant III
Date:	Date:
Fund Source:	•

Recommending Approval:	Approved by
Name: DONALD A. SERONAY Position: OIC- Asst. Regional Director/ CAD	Name: LILIBETH A. FAMACION, CESO III Position: Regional Director
Date:	Date:





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I. BASIC INFORMATION

Title	
Date	
Venue	
Responsible Person(s) / Division	
Total Budget Requested	

- II. RATIONALE
- **III. OBJECTIVES**
- IV. ACTIVITY FLOW

Date/Time	Activity	Responsible Person

- V. METHODOLOGY
- **VI. PARTICIPANTS**

VII. BUDGETARY REQUIREMENTS

Particulars	Details	Amount

VIII. FUND SOURCE

Prepare	ed By	Reviewed By	Approved By
MARIE JOY S. LUENGAS HRMO III	MARECILA. WILLASAN HRMO II	DONALD A: SERONAY CAO / OIC- Asst. Regional Director	LILIBETH A. FAMACION, CESO III Regional Director
Process ()wners	Regional QMR	Top Management





KM 4, 1559 MATIMCO Bldg., Libertad, Butuan City

Regional Or	der No	_	
SUBJECT	:		
DATE	:		
NAME OF	PERSONNEL	POSITION	RESPONSIBILITY
Subje	ect of person 	nel shall be at the ve	nue on at
For c	ompliance.		

LILIBETH A. FAMACION, CESO III
Regional Director

Prepar	ed By	Reviewed By	Approved By
MARIE JOYS. LUENGAS HRMO III	MARECILA VILLASAN HRMO II	DONALD A: SERONAY CAO / OIC- Asst. Regional Director	LILIBETH A. FAMACION, CESO III Regional Director
Process	Owners	Regional QMR	Top Management





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ATTENDANCE SHEET

Office	Position/	Ger			AM	Lunch	PM	Dinner
Office	Designation	M	F	fast	Snacks		Snacks	
	-		-					
-			-					
		-	-					
		-	-					
			-					
			-					
			-					
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			-					
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			-					
	Office	Office Position/ Designation	Office Position/ Designation M	Office Position/ Designation M F	Office Position/ Designation M F F F F F F F F F F F F F F F F F F	Office Position/ Designation M F Snacks AM Snacks	Office Position/ Designation M F Snacks Lunch	Office Position/ Designation M F Snacks Lunch Snacks Snacks Snacks Snacks

Prepar	ed By	Reviewed By	Approved By
MARIE JOY S. LUENGAS HRMO III	MARECILA VILLASAN HRMO II	DONALD A. SERONAY CAO / OIC- Asst. Regional Director	LILIBETH A. FAMACION, CESO III Regional Director
Process	Owners	Regional QMR	Top Management





NAME

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POSITION

Learning & Development Pre- Training Assessment (PTA)

GENDER		AGE
TITLE OF TRAINING		DATE
T. M.		
Please answer the questions below as hor		
Why do you want to attend this course	?	
What do you expect from this course?		
Which part of the training course do y	ou think will be particularly	v valuable?
	out the board of the beautiful to	varauoro.
How will the skills you loom how the	122	· 公司是是20年3年2月1日 1000
How will the skills you learn benefit y	ou in your role?	
What do you hope to do differently wh	en you have completed this	course?
How would you rate your level of know	wledge/skill/ability on a sca	le of 1 to 5, 5 being very
good before you attend this course?		

Prepai	red By	Reviewed By	Approved By
MARIE JOY S. LUENGAS HRMO III	Mareoid a. VILLASAN HRMO II	DONALD A STRONAY CAO / OIC- Assl. Regional Director	LILIBETH/A. FAMACION, GESO III Regional Director
Process	Owners	Regional QMR	Top Management



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Learning & Development Post- Training Evaluation (PTE)

TITLE		
VENUE	Date: (From – To)	
SECRETARIAT/OPR		
Name of Participant (optional)	Office	

The feedback you give will allow us to continually improve our Learning and Development (L&D) programs. Please check (\checkmark) the column that best corresponds to your preferred rating and hand this rating sheet to the

A. L & D ACTIVITY		VERY	GOOD	FAIR	POOR	VERY POOR
A1 Achievement of the L & D	and the state of the	GOOD[5]	[4]	[3]	[2]	[1]
Objective/s						
A2 Relevance to work	The state of the s	-				
A3 Pacing and Training		 			1	
A4 Structure and Sequencing of the		1			-	-
activities		1				
		VERY GOOD	GOOD	FAIR	POOR	VERY POOR
B. L & D CONTENT		[5]	[4]	[3]	[2]	[1]
B1. Clarity						
B2. Sufficiency of topics covered						
B3. Quality of presentation materials						
C. RESOURCE PERSON/SPEAKER		VERY GOOD	GOOD	FAIR	POOR	VERY POOR
(RP/S) (indicate the name of the Resource Person/Speaker (RP/S being rated)		[5]	[4]	[3]	[2]	[1]
C1. Mastery of subject matter	RP/S A:					
	RP/S B:					
	RP/S C:					
C2. Ability to explain and illustrate	RP/S A:					
concepts	RP/S B:					
	RP/S C:					
C3. Ability to respond appropriately to	RP/S A:					
questions	RP/S B:					
	RP/S C:					
C4. Time Management	RP/S A:					
	RP/S B:					
	RP/S C:					
D. SECRETARIAT		VERY GOOD	GOOD [4]	FAIR [3]	POOR [2]	VERY POOR
(Rate each member of the Secretariat based on t being rated in the blank columns provided).						
E. VENUE		VERY GOOD	GOOD	FAIR	POOR	VERY POOR
	SOPEL-	[5]	[4]	[3]	[2]	[1]
E1. Professionalism of venue staff, if applicable						
E2. Suitability (comfortable and						
conducive to learning)		-			-	-
E3. Quality of equipment						734
E4. Meals and snacks		-				-
		1				.1

Which part of the L&D do you like most? Why?



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Which part of the L&D do you least most? Why	?			
Would you recommend this L&D activity to oth	er? (if no, please explai	in why)	 	
Other comments/suggestions for improvement	t			

Thank you.

Prepare	ed By	Reviewed By	Approved By
MARIE JOYS. LUENGAS HRMO III	MARECIL A WHILASAN HRMO II	DONALD A STRONAY CAO / OIC- Assi. Regional Director	LILIBETH/A. FAMACIÓN, CESO III Regional Director
Process C	wners	Regional QMR	Top Management





Republic of the Philippines

DEPARTMENT OF THE INTERIOR AND LOCAL GOVERNMENT REGION XIII (CARAGA REGION)

KM 4, 1559 MATIMCO Bldg., Libertad, Butuan City



Republic of the Philippines

Department of the Interior and Local Government

Region 13 (Caraga)

Certificate of Participation

is given to

For having actively participated in the

held on November 14, 2017 at the Grand Palace Hotel, Butuan City.

Given this 14th day of November 2017 in Butuan City, Philippines.

LILIBETH A. FAMACION, CESO III

Regional Director

"Matino, Mahusay at Maaasahan"

1559 Matimco Bldg., Km. 4 Libertad, Butuan City Tel. Nos.: (085) 342-2134, 341-1976, 342-2045 Email Address: official@caraga.dilg.gov.ph Website: www.caraga.dilg.gov.ph

MARIE JOY S. LUENGAS MARRECIDA. VILLASAN HRMO III

Process Owners

Reviewed By

Approved By

LILIBETY A. FAMACION, CESO III

Regional Director

Regional QMR

Top Management



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CERTIFICATE OF APPEARANCE

Name:	
Designation:	
Office:	
Date(s) Appeared:	
Purpose:	
Given this day of M	<u>Ionth and Year</u> in <u>Venue of the Activity</u> .

LILIBETH A. FAMACION, CESO III

Regional Director

Prep	ared By	Reviewed By	Approved By
MARIE JOY S. LUENGAS HRMD III	MARICILA. VILLASAN HRMO II	DONALD A. SERONAY CAO / ØIC- Asst. Regional Director	LILIBETY A. FAMACION, CESO III Regional Director
Proces	s Owners	Regional QMR	Top Management





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ACTIVITY REPORT

I. BASIC INFORMATION

Title	
Date	
Venue	
Responsible Person(s)/Division	
Total Budget Requested	

- II. EXECUTIVE SUMMARY
- III. OBJECTIVE
- IV. METHODOLOGY
- V. HIGHLIGHTS
- **VI. ACTUAL EXPENSES**

Particulars

Prepared By:	Noted By	Approved By

r i de la companya d	repared By	Reviewed By	Approved By
MARIE JOY S LUENGAS HRMO III	MARECIDA. VILLASAN HRMO II	DONALD A. SERONAY CAO / OIC- A.st. Regional Director	LILIBETH A. FAMACION, CESO III Regional Director
	cess Owners	Regional QMR	Top Management

Amount



DILG REGION XIII POST TRAINING EVALUATION RESULTS LOG SHEET

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Title of L&D Intervention:	
Date Conducted:	

Document		L&D Overall			L8	D Wa	re	Re	esour	ce Pe	rson/	Speal	cer	Secretariat				Ve	nue				
Respondent	A1	A2	A3	A4	A5	B1	B2	B3							D1	D2	D3	E1	E2	E3	E4	Ave.	Remarks
1.																							
2.																							
3.																							
4.																							
5.																							
6.																							
7.																							
8.																							
9.																							
TOTAL																							
AVERAGE RATI	NG (%)																					

Prepared by:		Noted by:
	Secretariat	Division Chief

	Prepa	ared By	Reviewed By	Approved By
MARIE JOY S		MARECIL A. VILLASAN HRMO II	DONALD J. SERONAY CAO / ØIC- Asst Regional Director	LILIBETY A. FAMACION, CESO III Regional Director
	Proces	s Owners	Regional QMR	Top Management



DILG REGION XIII POST TRAINING EVALUATION RESULT SUMMARY

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	Particulars o	of the L&D Intervention		
NO.	Title of the L&D Intervention	Date Conducted	Average Satisfaction Rating	Remarks

Prepared by:		Noted by:	

	Secretariat	Division Chief	

Prep	ared By	Reviewed By	Approved By
Marie Joy S. Luengas	MARECIDA. VILLASAN	DONAL SERONAY	fry
HRMO III	MARBLILIA. VILLASAN HRMO II	CAO / ØIC- Asst Regional Director	Regional Director
Proces	s Owners	Regional QMR	Top Management





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BUREAU/SERVICE	PERSONNEL SECTION, FINANCE AND ADMINISTRATIVE DIVISION
PROCESS	LEARNING AND DEVELOPMENT

	Key P	erformance Indicators	(KPI)			Applicable Documents
Function	Objective	Target	Responsible for Monitoring	Frequency of Monitoring Results	Responsible for Monitoring	(Procedures) and Forms (Records), including applicable Legal Requirements
 Facilitation of Learning and Development Intervention for all DILG Region XIII personnel to equip them with the 	Ensure the implementation / conduct of L & D Interventions (as to prioritization or the most needed) for all personnel	80% of the L & D Interventions identified for the year	No. of L & D Interventions implemented /conducted within the year	Semestral	 Personnel Development Committee, HRMO's 	 L& D Plan Activity Design Regional Order Attendance Sheet Certificate of Participation Post Activity Report
necessary knowledge, skills and attributes and support their career growth and objectives.	Ensure participation of personnel to attend at least 1 training within the year	80% of personnel participated in the L & D at least 1 training within the year	No. of personnel attended the L & D interventions conducted within the year	Semestral	 Personnel Development Committee, HRMO's 	Learning and Development Monitoring Logsheet

Prepared By	Reviewed By	Approved By	
MARIE JOY S. LUENGAS	DONALD A SERONAY	LILIBETH A. FAMACION, CESO III	
HRMØ III	AND	Regional Director	
Process Owner	Deputy QMR	DILG-RXVI Deputy QMR	



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DIVISON/FO	U PERSOI	PERSONNEL SECTION, FINANCE AND ADMINISTRATIVE DIVISION				
PROCEDURE	LEARN	LEARNING AND DEVELOPMENT				
OBJECTIVE STATEMENT						
CURRENT PERIOD	JANUA	JANUARY - JUNE 2018				
Objective 1:	Ensure the ir	nplementation / conduct of L & D Inte	rventions (as to prioritization o	r the most needed) for all person	nel	
INDICATORS			1st Semester	2 nd Semester	Total	
A Total nun year	ber of the L &	& D Interventions identified for the				
	nber of L & D I ed within the y	nterventions implemented year				
C Formula:	A/B x 100 Target Result: 80%					
	vsis: In case th why it is not m	e objective is not met, put your et				
Objective 2:	Ensure partic	cipation of personnel to attend at least	1 training within the year			
INDICATORS			1st Semester	2 nd Semester	Total	
	of personnel pay within the year	articipated in the L & D at least 1				
	sonnel attend d within the ye	ed the L & D interventions ear				
C Formula:	nula: A/B x 100 Target Result: 80%					
	vsis: In case th why it is not m	e objective is not met, put your				



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Prepared By		Reviewed By	Approved By
MARIE JOY S. LUENGAS AO V / HRMO UI	JOCELYN CJAYOMA OIC-CAO	DONALD A. SERONAY Asst. Regional Director	LILIBETH A. FAMACION,CESO III Regional Director
Process Owner	Division Chief	Deputy QMR	Deputy QMR